



Westerly Public Schools
School Committee Budget
Fiscal Year July 2012 – June 2013
Adopted June 20, 2012



www.westerly.k12.ri.us

Westerly, Rhode Island, USA

On the Cover:

Westerly Public School Facilities:

The Westerly Public Schools operates eight school buildings and one bus garage. Starting on the top left is the Ward Building which is the main building of the High School Campus. The School District is completing the final details of a \$30 million dollar renovation to the High School Campus.

Next is the Districts Middle School. This building host grades 5 – 8 and was completed in 2007 at a cost of \$28 million.

The second row of pictures is the district's elementary schools, Bradford, Dunn's Corner, Spring Brook, and State Street. Included in this budget are funds to examine needed upgrades and improvements to these buildings and develop a plan on the needs of the elementary students of the district.

The last row is Babcock Hall. This building is home to the Central office as well as High School Classrooms and is part of the High School Campus. This building was part of the \$30 million renovation program. Lastly is the Tower Street School Community Center. This building is used for after school programming, hosts the District's Confucius Classroom, and provides other learning opportunities for the community.



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Westerly Public Schools
15 Highland Avenue Westerly, RI 02981-2203

Dear Colleagues:

This is a momentous budget year. We are pursuing our vision of efficiency, effectiveness, transparency and confidence. We are in the process of an unprecedented level of cooperation between the town of Westerly and Westerly Public Schools. A substantial part of that cooperative effort is defined by the work being produced by James Lathrop, our Director of Finance. The school district is going through budget redesign process that is focused on achieving a *national standard* of budget presentation. Essential to national standards is a budget that has clarity and detail that will allow any person from anywhere understand what we are doing and how we are paying for it. We are not just redesigning the presentation of the budget, we are also taking the final steps that we began last year in reassigning and reorganizing the budget line items to match the Unified Chart of Account expectations, the national standards and our own aspirations for how the budget should work for us.

If one looks closely at the line items of our budget several changes emerge. (1) Each number has been built from the ground up based on past actual and current anticipated needs. For this reason, it will be very difficult to directly compare past numbers. This rebuild was done because we believe going forward it will be considerably more accurate and transparent. (2) As part of the redesign process several operational numbers from the past were broken down and reassigned. This means that each category will more accurately reflect actual costs in greater detail. (3) Remember, we are pursuing a national standard, as complicated and challenging as this is, this will put us in a very powerful position going forward. We feel confident, that through the consolidation process, transparency on both sides of the budget process has been achieved and the percent increase will be achievable by the town.

A portion of fund balance is utilized in the attached budget and is part of our strategy to "spend down" the existing fund balance over a three year period to an appropriate level of 2.5 to 5 percent level. Keeping a fund balance helps the town maintain its AA bond rating. The mutual cooperation, between the town and the district, continues to help the community stay in a healthy financial situation.

As part of the budget process, the School Committee voted to ask the town to consider changing the town charter. We engage in the budget construction process too early in the operational year. A recommend that we look at a School Committee budget approval date closer to February 1 rather than January 1 was approved by the Town Council and will be on this November's ballot.

The school district continues to implement an organizational vision that is: (1) Aligning structure and technology, (2) Enhancing the organization by supporting its people, (3) Creating better methods of communicating and (4) Making sense and building understanding so that we can look to the future. By every measurable standard our district is moving in a positive direction. Yet there is plenty of work still to do. Several major areas that are the substance of our future work are: (a) Elementary Schools, (b) Response to pension issues, (c) Early Childhood, (d) Technology and (e) Continued work on preventative maintenance. Elementary schools are part of the original Vision 2020 Plan and now have come to the forefront after the building of our middle school and the successful remodel of our high school. The Pension reform efforts of the state have had a negative impact on our overall costs but not as substantial as we once thought. We will have to monitor this area for some time to come. Early childhood is now gaining not only local but statewide and nation attention, particularly with the awarding of a 50 million dollar Early Childhood grant to Rhode Island Department of Education. Our technology efforts will also now swing to the elementary schools as well as continue to sustain efforts across the district. We have added almost 3 million dollars in hardware to the district and these assets will have to be maintained. Overall, the incredible improvements of each school plant over the last year must be continued. The preventative maintenance plan must be continued in appreciation for tall the community support we have achieved in recent years.

While our budget is grounded in unpredictable and challenging financial times, *it makes sense*. Our proposed budget builds toward the future. It supports the continued performance improvement we have seen over the last few years.

Sincerely,

Roy M. Seitsinger, Jr., Ph.D.
Superintendent

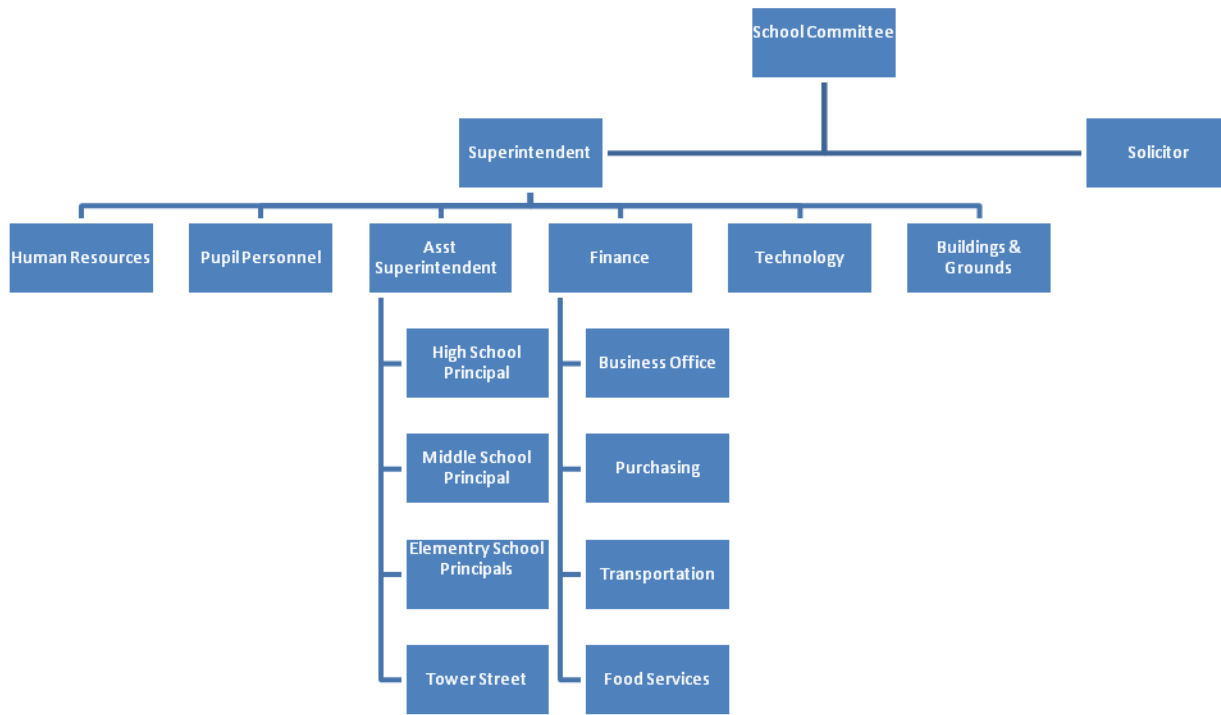


Executive Summary: WPS Budget FY12/13

- Budget is designed to meet national standards of The Association of School Business Officials and will be submitted for review and comments by a national board of financial experts at ASBO.
- This budget is another step of the Westerly Public Schools to improve transparency and provide information that is relevant and useful to its citizens and other users of this budget document
- This budget includes the following new positions, 2 FTE in technology, and 1.0 FTE in maintenance. With these positions there is a reduction of 5 contract positions.
- This budget contains a capital improvement budget for FY 12-13 of \$250,000
- This budget contains \$75,000 of funding for capital leases of technology hardware
- This budget uses \$1,00,000 of School Fund Balance
- This budget totals \$51,745,844 an increase of \$1,185,844 or 2.35% for FY 11-12
- This budget requires contribution from the Town of Westerly of \$43,672,240, an increase of \$571,511 or 1.33%
- This budget reflects the efforts to increase funding from other sources. Non Town/State Aid and Non Fund Balance revenue increased \$104,350 of 14.52%
- This budget reflects overall wage increase of 1.77%, pensions increased by 11.75%, Net Healthcare decreased 2.8%, Utilities and Fuel increased 3.28%



Westerly Public School Organizational Chart



School Committee

David Patten, Chair
Gina T. Fuller, Vice Chair
Mario Ceilco, Clerk
John Carson
D. Jay Goodman
Patricia Hartford
James E. Murano, Jr.

Solicitor

Jon Lallo, Esquire

Superintendent

Roy M. Seitsinger Jr., PhD rseitsinger@westerlyk12.ri.us

Assistant Superintendent

Alicia Storey astorey@westerly.k12.ri.us

Director of Pupil Personnel

Pamela Thompson pthompson@westerly.k12.ri.us

Director of Finance

James Lathrop, CPA jlathrop@westerly.k12.ri.us

Director of Technology

Mark Lamson mlamson@westerly.k12.ri.us

Human Resource Coordinator

Deb Kopech dkopech@westerly.k12.ri.us

Director of Building & Grounds

Matt Murphy mmurphy@westerly.k12.ri.us



Westerly Public Schools Budget Process

The Westerly Public School Budget is part of the Town of Westerly, RI's Budget.

Rhode Island law (RIGL 16-2-21.2) requires the School Committee to submit to the Town Council its estimated budget for the next three years on the First (1st) Monday of November.

Rhode Island law (RIGL 16-2-21(a)) requires that the School Committee and Town Council have a joint pre-budget meeting by the Third (3rd) Monday of November.

Westerly Town Charter (Article XI, 1-7) requires that the School Committee submit a detailed proposed budget of receipts and expenditures, including line item comparison to the prior year's actual and budgeted amounts as well as the actual amount for the two years prior to the previous year to the Town Manager by the Second (2nd) Monday of January of each year.

Schedule of Budget Activity

October

- Request for Capital Improvement Plan submitted to Town Planner for Planning Board consideration
- Initiatives, objectives & goals determined
- Operating budget packages sent to Directors and Principals.

November

- Staff prepares estimates of revenues and expense trends.
- Budget requested received from Directors and Principals. Staff compiles request.
- Superintendent and staff prepare first draft budget "Superintendent's Budget"
- School Committee and Superintendent review Superintendent's Budget

December

- School Committee work to complete "School Committee's Proposed Budget"

January

- Final School Committee's Proposed Budget presented to Town Manager

April

- Town Adopts budget and reports to School Committee any changes in Town Contribution

June

- School Committee Adopts and Approves final Budget



Westerly Public School Demographics

Total Population 22,787

Population Characteristics

Male	48%
Female	52%
Median Age	39.6
Under 5 years	5.9%
5 years to 18 years	16.7%
18 years to 65 years	59.6%
Over 65 years	17.8%
White	95%
Other	5%
Education	
Over 25 years High School Graduate	81.7%
Over 25 years Bachelor's Degree	25.1%
Median Household Income	\$60,083
Individuals Below Poverty Level	6.3%
Speak a language other than English at home	12.6%





Westerly Public Schools Mission, Goals, & Objectives

Westerly School Committee:

The School Committee consists of seven members elected at large to serve a term of four years. Terms of members are staggered to provide stability.

The Westerly School committee mission is to Support Excellence in Student Performance, though recruiting, developing and retaining the highest quality staff.

In order to satisfy its mission the School Committee, works to develop and implement a comprehensive financial strategy, improve and maintain school facilities, and to fully engage parents.

The goals of the Westerly School Committee:

1. Support Excellence in Student Performance
2. Recruit, Retain, and Develop Quality Staff
3. Improve and Maintain the Westerly School Facilities
4. Develop and Implement Comprehensive Financial Strategy
5. Fully Engage Parents and Community



Westerly Public Schools Mission, Goals, & Objectives

WPS: Administration Overview

Mission Statement

"A place where learning has no limits and academic excellence is measured on child at a time"



Building Operations

Westerly Public Schools currently educates approximately 3050 students from pre-school to Grade 12. Our students are educated in six schools (seven school buildings) and alternative programs. The central office administration provides support and leadership to the students and to approximately 580 certified and non-certified staff. The main objective of the central office staff is to assist the building-based personnel in reaching the district goal of having all students excel academically to their maximum potential. The Superintendent of Schools is responsible for the overall leadership and management of all programs and personnel within the Westerly Public Schools. He reports to a seven-member elected School Committee that is responsible for the "care, control and management" of the Westerly Public Schools. The following departments constitute the school administration: Curriculum and Instruction, Pupil Personnel and Student Services, Technology, Finance, Human Resources and Facilities, all which are located in Babcock Hall, and also Student Transportation, based at 8 Springbrook Road. Food Service, is contracted out to a private vendor, Chartwells Division of Compass Group, USA, Inc. is headquartered in the Westerly Middle School.

Objectives

- Promote outstanding achievement, high standards and expectations for learning.
- Promote the professional development of all staff.
- Promote the personal growth of students to enable them to become responsible, contributing citizens
- Promote organizational efficiency and protection of assets.
- Promote community support and involvement in the schools.

Performance Measures

- Improvement in reading and math skills for all students.
- Improvement in scores on the State Assessment for all students.
- Reduction of special education cost where feasible.
- Increase in the number of advanced course offerings.
- Increase in the number of students planning for post secondary education.
- Effective and responsible use of tax dollars.



Westerly Public Schools Mission, Goals, & Objectives

WPS: Curriculum Development



Operations

The Superintendent of Schools is responsible for the overall leadership and management of all programs and personnel within the Westerly Public Schools. The Assistant Superintendent, working with the Superintendent and the Leadership Team, designs, implements and directs the instructional initiatives of the district, including selection of curricular and assessment materials, implementation of staff development, staff evaluation programs and practices and management of all related certified and non-certified personnel within the individual school sites. The Assistant Superintendent is responsible for overseeing the implementation of and adherence to the requirements of the Rhode Island Basic Education Program (BEP) and the requirements and demands of Rhode Island's Race to the Top (RTTT), the RI Board of Regents High School Reform Initiatives and No Child Left Behind (NCLB) legislation.

Objectives

- Establish a guaranteed and viable curriculum.
- Promote effective instruction for all students.
- Establish a comprehensive assessment and reporting system.
- Evaluate curriculum, instruction and assessment.
- Promote outstanding achievement, high standards and expectations for learning.
- Plan and allocate resources for building instructional and leadership capacity through sustained professional development.
- Align resources and materials to the standards based curriculum.
- Implement Race to the Top (RTTT) funding and support in a manner which enhances precisely-aligned staff development programs and opportunities.
- Meet the precepts of the Basic Education Plan (BEP) pertaining to curriculum, assessment and instruction as set forth by the RI Board of Regents.



Westerly Public Schools Mission, Goals, & Objectives



WPS: Pupil Personnel

Operations

The Department of Pupil Personnel currently supports the education of over 3,000 students from pre-school through grade 12 or upon completion of a student's transition plan as outlined in an Individual Education Plan (IEP). Consistent with federal regulations as outlined in the Individuals with Disabilities Education Act (IDEA), our district offers a wide range of specialized personnel who collaboratively support students academically, socially, emotionally, and behaviorally in the least restrictive educational environment.

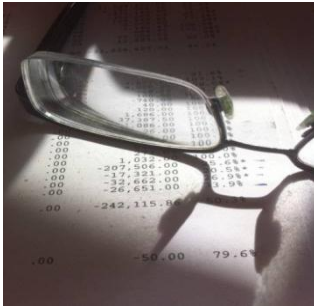
The main objective of the Pupil Personnel staff is to assist families and educators in reaching our district goal of supporting all students in achieving academic success. The following services are available within the Pupil Personnel department: Section 504 of the Americans With Disability Act plans of assessment, evaluation and implementation; Special Education (including Special Educators, Teachers of the Blind and Visually Impaired, Teachers of the Deaf and Hard of Hearing, Adaptive Physical Education Teachers, and Speech and Language Pathologists) and related services (including but not limited to Assistive Technology, Audiologists, Counseling Services, Early Identification and Assessment of Disabilities in Children, Extended School Year Services, Homebound Tutorial Services, Interpreting Services, Medical Services, Occupational Therapy, Orientation and Mobility, Parent Counseling and Training, Physical Therapy, Psychological Services, Assessment of Recreational Activities, Rehabilitation Counseling, School Health Services and School Nurse Services, Social Work Services, Speech and Language Pathology Services, Transportation, and Music Therapy).

Objectives

- Support outstanding achievement, high standards and expectations for all students as outlined in the Rhode Island Basic Education Plan (BEP).
- Enhance the professional development of staff in an effort to build capacity within the district in support of Rhode Island's Race to the Top (RTTT) initiatives.
- Conduct ongoing financial analysis to determine the need for reallocation of resources within federal regulatory guidelines.
- Establish organizational efficiency and collaboration of support services.
- Continuation of support for families through the Local Advisory Committee.



Westerly Public Schools Mission, Goals, & Objectives



WPS: Finance

Westerly Public School Finance department provides core business services to the District and is composed of four operating units (business office, purchasing, transportation, and food services), and is integrated with the Town of Westerly's Finance Department through the sharing of personnel and services.

The mission of the finance department is to promote sound financial management, provide timely and useful information, provide quality services and programs, and deliver innovative business solutions, in support of the District's mission of educating the children of Westerly.

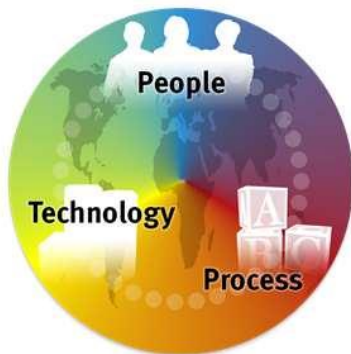
The finance department aspires to be the preeminent financial service organization in Rhode Island Public Education and set the standard to which other districts measure success.

Objectives

- Develop budget that clearly indicates what the District will spend, showing each department and location resources they have available
- Coordinate activities with other departments considering both long range planning and short term needs.
- Strive for transparency so those individuals and organizations that use financial information of the school district can trust the information provided
- Provide accurate, timely and useful data so that staff and leadership can make informed decisions on the operations of the district.
- Monitor operations and make recommendations for areas that may result in financial savings
- Provide training and support to finance department staff so that all state and federal reporting requirements are met.



Westerly Public Schools Mission, Goals, & Objectives



WPS: Technology

The goal of the Westerly Public Schools Technology Department is to provide the best opportunities for our students to enhance their education through integration of technology.

Fiscal year 2012-2013 technology budget will integrate expenditures that have in previous years been allocated to other departments and schools to purchase technology equipment and services. By shifting to a centrally controlled budget for many of these expenditures, we will be able to increase both efficiency and buying power while simultaneously reducing duplication of efforts district wide. New opportunities will be utilized for hardware and software requests by centralizing budgeting and purchasing. Over the past two years we have attempted to pool purchases from multiple schools to capitalize on savings realized through aggressive purchasing. Although we have seen significant improvements, further savings can be made to better serve our students. A leasing schedule tied to a technology refresh program, will leverage bulk purchasing to provide our students with better technology and services. This new budgeting approach provides a simpler, yet more accurate and predictable picture which will ultimately serve our students better.

Objectives:

- Use technology to improve communication, coordinate the use of email, district website, voice mail and other forms of communications
- Organize and supervise a technology material and equipment distribution system for the district.
- Maintain the systems and tools for gathering, mining, integrating and reporting of data in usable ways to form an informed culture in which data management is critical in planning.



Westerly Public Schools Mission, Goals, & Objectives



WPS: Facilities Maintenance

Operations:

The WPS Facilities Maintenance Department is under the management of Aramark Education K-12, whose contract expires in July 2012. Under Aramark's management, WPS employees maintain seven (7) buildings consisting of 634,702 square feet. Services for grounds are provided by Town of Westerly employees. Snow removal is provided by outside contractor.

Objectives:

- Provide the students, staff and citizens of Westerly with clean and safe schools to enhance their learning experience
- Provide staff with proper equipment and training
- Maintain and develop a proactive preventative maintenance plan for the WPS
- Provide input of long term strategic plan for facilities



Westerly Public Schools Mission, Goals, & Objectives



WPS: Tower Street School Community Center

Goals

- Create a connection for community members and businesses to Westerly Public Schools.
- Provide a wide variety of activities that encourage inclusion, participation and promote life-long learning.
- Improved health for citizens by offering programs that encourage staying fit and active.

Recent Accomplishments

- Successfully launched the implementation phase of the Westerly Parent Academy. WPA is committed to bringing together families, schools and community partners as active participants in the role of educating Westerly children.
- Increased school department programs, leased and rental classrooms/offices, and community enrichment and recreation offerings.
- Created partnership with Confucius Institute at Bryant University with the opening of the SORICO Confucius Classroom at Westerly.
- Partnered with Literacy Volunteers of Washington County and Education Exchange to provide day and evening opportunities for adult basic education, GED preparation, reading programs for adults and English for speakers of other languages, all free of charge.
- Expanded educational programs for pre-school age children based on the RI Early Learning Standards, targeting children who would enter kindergarten without an early school experience, including summer jumpstart program.
- Began partnership with the University of Rhode Island to offer classes in Westerly.
- Provided ad-hoc group of social service providers and referral network.
- Increased revenue source through evening and weekend usage of district facilities for non-district usage.
- Continued partnership with the Town of Westerly Recreation Department offering recreational programs on-site and throughout the community.

Objectives

- Identify new community partners and revenue sources that will allow expansion of successful programming.
- Increased enrollment in adult education programs.
- Expansion of the learning environment to include 11 acres of outdoor environment to allow students and the community to gain knowledge and respect for the natural world through exploration and hands-on activities.



Westerly Public Schools Budget & Accounting Requirements

The Department of Elementary and Secondary Education (RIDE), in partnership with the Auditor General and all school districts, has implemented the Uniform Chart of Accounts (UCOA).

The General Assembly wanted a better understanding of how funds were being invested. The General Assembly enacted R.I. General Law §16-2-9.4, charging the Office of the Auditor General and RIDE with promulgating a uniform system of accounting, including a UCOA.

The UCOA is a system of numbers and a method of accounts that all school districts, charter public schools, and state-operated schools use. The UCOA provides transparency, uniformity, accountability, and comparability regarding the finances of each district, charter, and state school. The UCOA complies with legislative and No Child Left Behind reporting requirements, enables districts and charter public schools to comply with General Accepted Accounting Principles and with Governmental Accounting Standards Board and Financial Accounting Standards Board accounting standards. In order to be sure that the UCOA data are accurate and valid, independent accounting firms, which the Auditor General will monitor, will follow agreed-upon procedures to review UCOA data annually.

UCOA data is inputted into the RIDE Data Warehouse, which contains a wealth of data, including information on teachers, courses, student demographics, and student achievement. Users can perform complex queries and analyses, linking financial information with nonfinancial information.

The UCOA is a major step toward investing our resources wisely, preparing all students for success, and transforming education in Rhode Island. The Westerly Public Schools are fully compliant with the UCOA



Westerly Public Schools: Trends & Assumptions

Trends in School Budget Revenue:

Local taxpayers provide the majority of funding for school operations. This budget assumes that \$49,922,844 will be appropriated from the Town budget. This appropriation will be comprised of \$43,672,240 from tax revenue and \$6,250,604 from State Aid for Education.

Additional sources of income will come from Medicaid Reimbursement, program revenues from the Tower Street School Community Center, Preschool Tuition, and various rental fees for use of School and School Community Center Facilities and Fund Balance.

The State of Rhode Island Funding Formula Calculation:

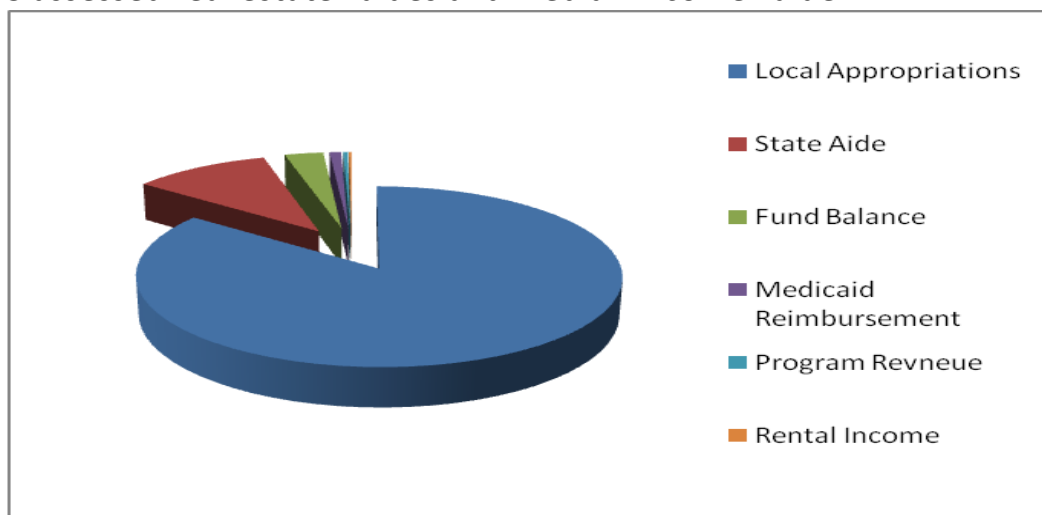
$$\begin{aligned}
 & (\text{PK-12 RADM} \times \$8,333 \text{ Core Instructional Amount}) \\
 & \quad + \\
 & (\text{PK-12 FRPL} \times (\$3,333 \text{ Student Success Factor})) \\
 & \quad =
 \end{aligned}$$

Core Instruction & Student Success Total prior to State & Local Share Calculation
 State Share Ratio = $(\text{SSRC2} + \% \text{PK}^{\wedge} \text{FRPL2}) / 2$

RADM = Resident Avg Daily Membership

FRPL = Actual number of PK-12 students receiving Free and Reduced Price Lunch

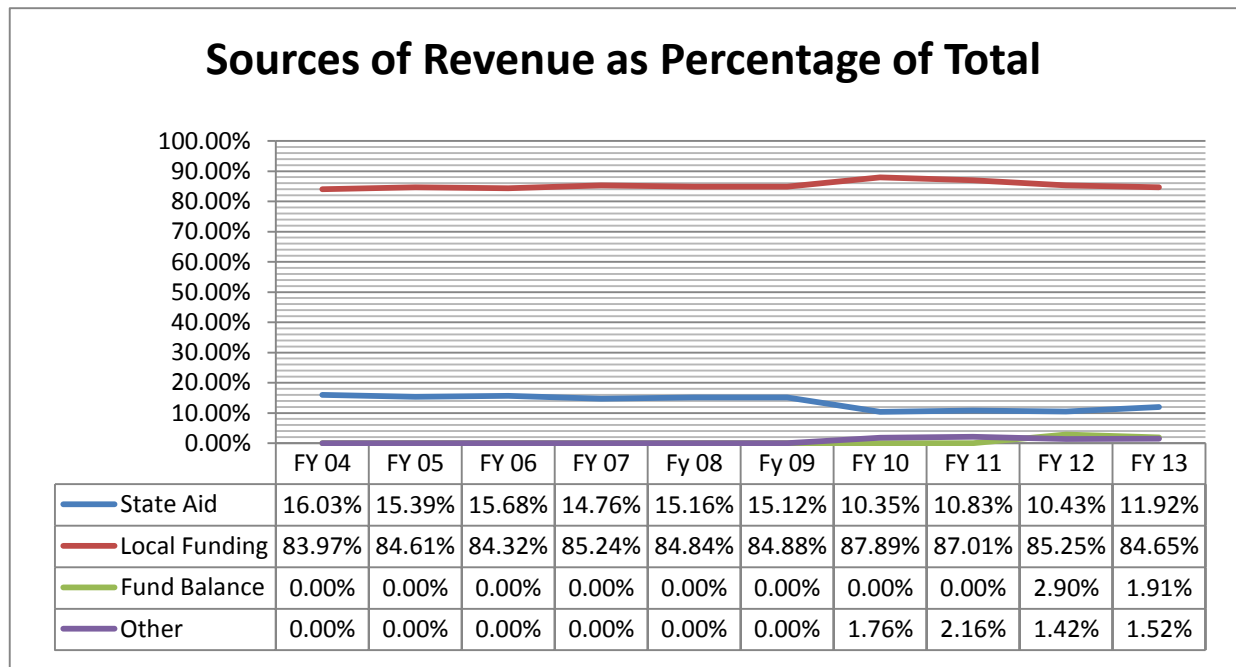
SSRC= A calculation of district's revenue generating capacity based on district
 S assessed real estate values and median income value.





Westerly Public Schools: Trends & Assumptions

Funding changes in the last 10 years has resulted in a shift of education funding. This shift can be seen in the following chart.



State Aid as a percentage of total cost has continued to decrease and this trend is expected to continue. The result is an additional reliance on local funding.

Local Funding as a Percentage of Town's Total Budget

Fiscal Year 12-13	Fiscal Year 11-12	Fiscal Year 10-11	Fiscal Year 09-10	Fiscal Year 08-09
54.37%	56.36%	56.99%	56.25%	56.43%



Westerly Public Schools: Revenues

	Actual FY 2009-10	Actual FY 2010-11	Budget FY 2011-12	Adopted FY 2012-13
Town of Westerly	\$ 43,097,828	\$ 43,100,729	\$ 43,100,729	\$ 43,672,240
State Aid				
Unrestricted	\$ 3,771,831	\$ 3,698,420	\$ 5,271,093	\$ 6,250,604
Restricted	\$ 1,304,508	\$ 1,665,133	\$ -	
Medicare Reimbursements	\$ 512,644	\$ 726,851	\$ 434,903	\$ 500,000
Preschool Tuition	\$ 75,823	\$ 55,663	\$ 75,000	\$ 50,000
Rental Income	\$ 78,319	\$ 119,168	\$ 75,015	\$ 100,000
Summer School	\$ 9,350	\$ 5,450	\$ 11,650	\$ 0
Community Service Revenue	\$ 152,138	\$ 129,056	\$ 95,082	\$ 125,000
Transportation Fees	\$ -	\$ -	\$ -	\$ 18,000
Miscellaneous	\$ 32,644	\$ 32,046	\$ 27,000	\$ 30,000
Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,469,528</u>	<u>\$ 1,000,000</u>
	\$ 49,035,085	\$ 49,532,516	\$ 50,560,000	\$ 51,745,844

Five Year Forecast of State Aid

(provided by RI Dept. of Education)

FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16
\$ 5,721,059	\$ 6,250,604	\$ 6,916,425	\$ 7,272,509	\$ 7,628,593

Notes Regarding Revenues:

- The State of Rhode Island no longer allocates a portion of State Aid as restricted
- Medicare Reimbursement rate was 65% in FY 2011-12. For FY12-13 this is being reduced to 55%
- The Economic downturn has resulted in decreased enrollment in paid preschool
- Rental Income is for rent at Tower Street, rent of other facilities and cell tower revenue
- Community Service Revenue is fees for programming at Tower Street School Community Center
- RI School Districts may now charge Charter Schools for cost of transportation of students
- Miscellaneous Revenues are fees received for managing grants
- See notes regarding Fund Balance

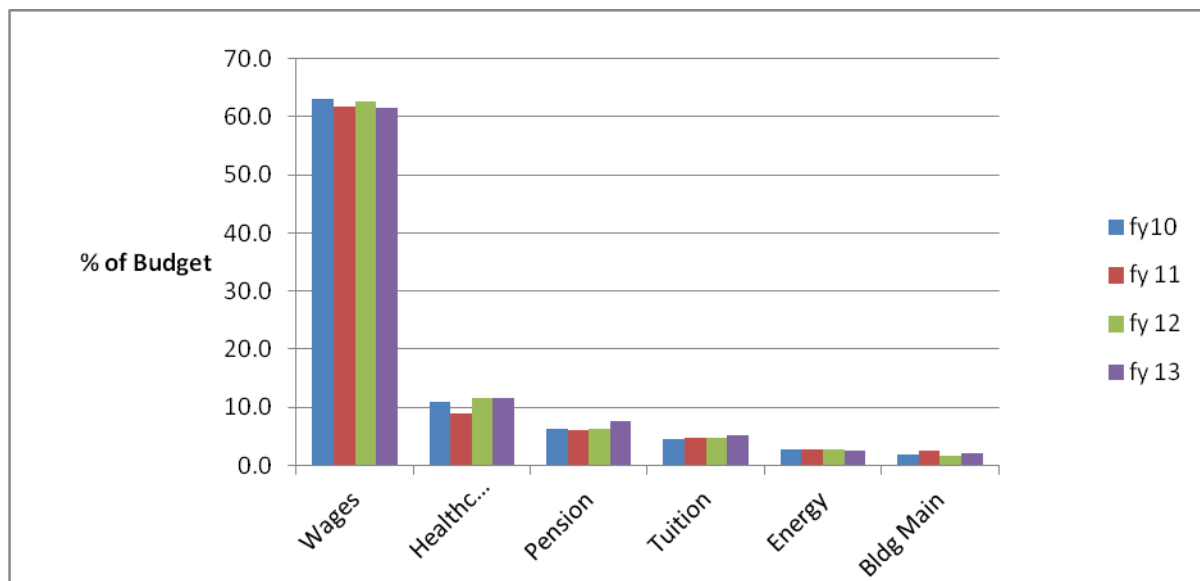


Westerly Public Schools: Trends & Assumptions

Trends in School Budget Expenditures

Salaries make up 61% of operation cost, and benefits account for 21%. Healthcare is 53% of benefits, or 11% of the overall budget. Pension is the other major component of benefits accounting for 35% or 8% of the overall budget. Other major components of the budget include Energy 3%, Out of District Tuition 6% and Building Maintenance 3%

WPS: Major Expenditures as % of Total Budget



Major impact on the FY 12/13 budget will be the results of the WTA negotiations on their contract that expires August 1, 2012.

As part of the recent Local 808 Contract settlement, WPS & the Union developed a Wellness program option. Participating members will share in the savings in healthcare as a result of this program. This is an extension of the Flexible Spending Accounts created in January 2012, and shows the Districts efforts use new ways to reduce these cost, and the cooperative effort of the workforce and administration.



Westerly Public Schools: Budget Summary

Per Pupil Spending compared to peers (from RIDE website)

		FY 07		FY 08		FY 09
Westerly	\$	14,298	\$	15,588	\$	16,222
Narragansett	\$	17,587	\$	18,553	\$	17,982
Chariho	\$	14,203	\$	14,527	\$	15,783
South Kingstown	\$	14,633	\$	15,380	\$	16,081
Newport	\$	18,033	\$	18,754	\$	18,732

School Budget as Percentage of Total Budget compared to peers

	FY 10	FY 11	FY 12
Westerly	56.3%	57.0%	56.4%
Narragansett	54.7%	48.9%	47.8%
South Kingstown	65.1%	65.2%	65.8%
Newport	30.9%	29.5%	28.7%

Westerly's FY 12-13 Total Budget	\$	80,326,734
Increase of School Funding	\$	571,511
Increase as % of Total Budget		0.71%
Current Tax Rate		9.74
Westerly Median Home Value	\$	282,600
Current Tax on Median Home	\$	2,753



Westerly Public Schools:

Expenditures by Object: Wages & Benefits

	Actual FY 09-10	Actual FY 10-11	Budget FY 11-12	Adopted FY 12-13
Wages				
Wages	\$ 29,131,671	\$ 29,707,303	\$ 31,482,705	\$ 30,393,249
Substitutes	\$ -	\$ -	\$ -	\$ 688,463
Temp Clerical	\$ -	\$ -	\$ -	\$ 10,000
Other	<u>\$ 226,773</u>	<u>\$ 153,136</u>	<u>\$ 215,941</u>	<u>\$ 388,374</u>
Total Wages	\$ 29,358,444	\$ 29,860,439	\$ 31,698,646	\$ 31,480,086
Benefits				
Healthcare				
Medical & Rx	\$ 5,060,513	\$ 4,308,197	\$ 5,915,855	\$ 5,213,238
Dental	\$ -	\$ -	\$ -	\$ 453,601
Healthcare Buy Back	\$ -	\$ -	\$ -	\$ 164,935
Pensions				
Teacher/Admin ERSR	\$ 2,875,450	\$ 2,928,708	\$ 3,233,380	\$ 3,295,008
Non Certified	\$ -	\$ -	\$ -	\$ 573,160
Survivor ERSI	\$ 166,576	\$ 405,208	\$ 161,472	\$ 30,023
Payroll Taxes				
FICA	\$ 752,102	\$ 790,379	\$ 773,393	\$ 423,584
Medicare	\$ -	\$ -	\$ -	\$ 434,153
Unemployment	\$ 216,845	\$ 86,932	\$ 175,000	\$ 75,000
Workers Compensation	\$ 406,721	\$ 578,990	\$ 381,025	\$ 205,000
Disability Insurance	\$ -	\$ -	\$ -	\$ 29,792
Life Insurance	\$ -	\$ -	\$ -	\$ 62,294
Other	<u>\$ 541,285</u>	<u>\$ 575,717</u>	<u>\$ 484,431</u>	<u>\$ 9,473</u>
Total Benefits	\$ 10,019,492	\$ 9,674,131	\$ 11,124,556	\$ 10,969,261



Westerly Public Schools: Expenditures by Object: Operations

Operations

Tuitions

Chariho	\$	851,834	\$	721,430	\$	182,999	\$	550,000
Chariho - Special Ed	\$	-	\$	-	\$	-	\$	325,000
Charter Schools	\$	214,813	\$	180,586	\$	228,504	\$	420,000
Other	\$	1,077,080	\$	1,381,757	\$	2,003,226	\$	1,738,500

Contract Services

Speech Therapist	\$	10,995	\$	12,496	\$	10,995	\$	20,000
Physicians	\$	4,750	\$	6,865	\$	4,869	\$	5,000
Dentist	\$	4,750	\$	4,750	\$	4,869	\$	5,000
Occupational Therapist	\$	247,898	\$	259,106	\$	140,425	\$	300,000
Psychologist	\$	-	\$	7,583	\$	32,500	\$	30,000
Interpreters/Job Coach	\$	18,650	\$	56,550	\$	738	\$	40,000
Specialist	\$	-	\$	-	\$	-	\$	15,000
Music Therapy	\$	-	\$	-	\$	-	\$	12,500
Physical Therapist	\$	31,665	\$	35,730	\$	21,282	\$	45,000
Evaluations-Clinical	\$	25,756	\$	6,348	\$	23,928	\$	15,000
Tutoring Services	\$	21,243	\$	18,743	\$	21,321	\$	25,000
Nurses	\$	-	\$	-	\$	18,166	\$	150,000
Prof Development	\$	111,620	\$	21,010	\$	170,874	\$	31,000
Other Tech Services	\$	-	\$	-	\$	-	\$	50,000
Officials/Referees	\$	7,055	\$	30,749	\$	28,425	\$	40,000
Virtual HS	\$	-	\$	-	\$	-	\$	10,000
Police Detail & SRO	\$	-	\$	-	\$	-	\$	55,000
Other Services	\$	291,049	\$	454,089	\$	574,951	\$	101,000
Conferences & Dues	\$	102,399	\$	103,534	\$	84,422	\$	128,001
Auto & Mileage	\$	41,986	\$	26,168	\$	26,863	\$	30,000
Instructional Material	\$	572,184	\$	502,367	\$	685,797	\$	787,499
Periodicals & Textbooks	\$	217,055	\$	287,474	\$	125,228	\$	100,000

Repairs & Maintenance

Custodial Services	\$	34,497	\$	231,309	\$	-	\$	185,000
General	\$	-	\$	-	\$	-	\$	149,757
Pest Control	\$	5,733	\$	15,305	\$	5,878	\$	10,000
R&M Furn & Fixtures	\$	254,280	\$	289,337	\$	170,114	\$	240,243
R&M Bldgs & Grounds	\$	259,320	\$	418,515	\$	591,972	\$	300,000
R&M Electrical	\$	8,392	\$	5,509	\$	-	\$	20,000
R&M HVAC	\$	62,408	\$	175,151	\$	-	\$	85,000
R&M Plumbing	\$	13,750	\$	115,757	\$	-	\$	100,000
R&M Vandalism	\$	-	\$	-	\$	-	\$	5,000
R&M Buses	\$	186,122	\$	117,806	\$	10,642	\$	100,000

Equip Rental	\$ -	\$ 3,440	\$ -	\$ 2,500
Tools	\$ 2,129	\$ -	\$ 2,168	\$ 5,000
Supplies: Paint	\$ 98	\$ 10,267	\$ -	\$ 10,000
Supplies: Lumber	\$ -	\$ 634	\$ -	\$ 10,000
Supplies: Electrical	\$ 512	\$ 27,118	\$ -	\$ 25,000
Supplies: Custodial	\$ 506	\$ 10,589	\$ -	\$ 20,000
Disposal	\$ 54,160	\$ 58,930	\$ 59,577	\$ 84,998
Snow	\$ -	\$ 45,360	\$ -	\$ 35,000
Grounds	\$ 239	\$ 378	\$ -	\$ 50,000
Alarm	\$ 36,609	\$ 58,041	\$ 43,278	\$ 175,001
Furniture	\$ 9,153	\$ 15,596	\$ 9,322	\$ 25,000
Utilities & Fuel				
Electric	\$ 592,897	\$ 637,637	\$ 639,397	\$ 625,000
Natural Gas/Heat	\$ 440,710	\$ 455,892	\$ 467,411	\$ 425,001
Water/Sewer	\$ 46,373	\$ 53,618	\$ 51,011	\$ 65,000
Tele/Cell Phones	\$ 89,546	\$ 190,775	\$ 157,467	\$ 99,998
Gas/Diesel	\$ 219,820	\$ 278,013	\$ 315,689	\$ 340,000
Technology				
Repairs & Maint	\$ 30,476	\$ 29,952	\$ 29,432	\$ 25,000
Supplies	\$ 5,776	\$ 2,916	\$ 302,085	\$ 15,000
Equipment Lease	\$ -	\$ -	\$ -	\$ 75,000
Hardware	\$ 2,750	\$ 255,599	\$ 2,801	\$ 25,000
Software	\$ 251,606	\$ 431,446	\$ 252,678	\$ 200,000
Legal & Professional Fees				
Legal	\$ 192,669	\$ 171,155	\$ 57,833	\$ 135,000
Audit	\$ 17,325	\$ 20,878	\$ 17,758	\$ 18,000
Negotiations	\$ 15,151	\$ 3,955	\$ 10,657	\$ 20,000
Other	\$ 15,776	\$ 790	\$ 848	\$ 3,000
Property & Liability Ins	\$ 289,441	\$ 290,784	\$ 331,504	\$ 330,000
Office & Postage	\$ 50,389	\$ 58,734	\$ 41,444	\$ 57,500
Advertising	\$ 22,054	\$ 25,567	\$ 17,943	\$ 25,000
Other				
Testing Supplies	\$ 3,910	\$ 5,854	\$ -	\$ 15,000
Food Reimbursements	\$ -	\$ -	\$ -	\$ 2,000
Medical Supplies	\$ 7,695	\$ 7,271	\$ 7,882	\$ 10,000
Athletic Supplies	\$ 8,613	\$ 31,078	\$ 8,828	\$ 40,000
Graduation Supplies	\$ -	\$ -	\$ -	\$ 6,200
Honor/Award Supplies	\$ -	\$ -	\$ -	\$ 2,800
Pool Rental	\$ -	\$ 4,000	\$ -	\$ 6,000
Field Trip	\$ 5,305	\$ 16,665	\$ -	\$ 45,000
Uniform Supplies	\$ 13,620	\$ 12,105	\$ 6,766	\$ 10,000
Vehicle Registrations	\$ 8,481	\$ 2,405	\$ 19,992	\$ 5,000
Misc	<u>\$ 8,645</u>	<u>\$ 14,078</u>	<u>\$ 5,509</u>	<u>\$ 5,000</u>
Total Operations	\$ 7,119,718	\$ 8,717,544	\$ 8,028,268	\$ 9,296,498



Westerly Public Schools
Expenditures by Object: Summary

	Actual FY 09-10	Actual FY 10-11	Budget FY 11-12	Adopted FY 12-13
Total Wages	\$ 29,358,444	\$ 29,860,439	\$ 31,698,646	\$ 31,480,086
Total Benefits	\$ 10,019,492	\$ 9,674,131	\$ 11,124,556	\$ 10,969,261
Total Operations	<u>\$ 7,119,718</u>	<u>\$ 8,717,544</u>	<u>\$ 8,028,268</u>	<u>\$ 9,296,498</u>
	\$ 46,497,654	\$ 48,252,114	\$ 50,851,470	\$ 51,745,845



Westerly Public Schools: Expenditures by Location

WPS has been working to improve the reporting of financial activity. Rhode Island Uniform Chart of Accounts is part of this process, allowing WPS to compare itself to other Rhode Island communities.

For FY 2012- 2013 WPS has expanded the reporting by location. Breaking out individual schools, as well as Tower Street School Community Center, Athletics, and the various Administrative & Support components, (Administration & Curriculum, Finance, Pupil Personnel, and Technology)

WPS believes that this will be a valuable tool for future analysis, provide the citizens of the community additional detail, and empower building principals and department heads with the ability to better manage their budget.

Because of this change comparison to prior year results on a location basis is limited. To compare FY 2012-2013 budget to past years, the reader should refer to Expenditures by Object.



Westerly Public Schools: Expenditures by Location District: Wages & Benefits

	Admin Curriculum	Pupil Personnel	Technology	Bldg Maint	Transportation	TOTAL
Wages						
Wages	\$ 2,688,204	\$ 4,059,536	\$ 381,345	\$ 85,609	\$ 1,351,662	\$ 8,566,356
Substitutes	\$ 575,000	\$ -	\$ -	\$ 70,000	\$ 43,463	\$ 688,463
Temp Clerical	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Other	<u>\$ 241,802</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 241,802</u>
	\$ 3,515,006	\$ 4,059,536	\$ 381,345	\$ 155,609	\$ 1,395,125	\$ 9,506,621
Benefits						
Healthcare						
Medical & Rx	\$ 5,213,238	\$ -	\$ -	\$ -	\$ -	\$ 5,213,238
Dental	\$ 453,601	\$ -	\$ -	\$ -	\$ -	\$ 453,601
Healthcare Buy Back	\$ 164,935	\$ -	\$ -	\$ -	\$ -	\$ 164,935
Pensions						
Teacher/Admin ERSR	\$ 3,295,008	\$ -	\$ -	\$ -	\$ -	\$ 3,295,008
Non Certified	\$ 573,160	\$ -	\$ -	\$ -	\$ -	\$ 573,160
Survivor ERSI	\$ 30,023	\$ -	\$ -	\$ -	\$ -	\$ 30,023
Payroll Taxes						
FICA	\$ 423,584	\$ -	\$ -	\$ -	\$ -	\$ 423,584
Medicare	\$ 434,153	\$ -	\$ -	\$ -	\$ -	\$ 434,153
Unemployment	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Workers Compensation	\$ 205,000	\$ -	\$ -	\$ -	\$ -	\$ 205,000
Disability Insurance	\$ 29,792	\$ -	\$ -	\$ -	\$ -	\$ 29,792
Life Insurance	\$ 62,294	\$ -	\$ -	\$ -	\$ -	\$ 62,294
Other	<u>\$ 9,473</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 9,473</u>
	\$ 10,969,261	\$ -	\$ -	\$ -	\$ -	\$ 10,969,261



Westerly Public Schools: Expenditures by Location

District: Operations

Operations	Admin	Pupil	Technology	Bldg	Transportation	TOTAL
Tuitions	Curriculum	Personnel		Maint		
Chariho	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ 550,000
Chariho - Special Ed	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ 325,000
Charter Schools	\$ 420,000	\$ -	\$ -	\$ -	\$ -	\$ 420,000
Other	\$ 1,738,500	\$ -	\$ -	\$ -	\$ -	\$ 1,738,500
Contract Services						
Speech Therapist	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000
Physicians	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Dentist	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Occupational Therapist	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000
Psychologist	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
Interpreters/Job Coach	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000
Specialist	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ 15,000
Music Therapy	\$ -	\$ 12,500	\$ -	\$ -	\$ -	\$ 12,500
Physical Therapist	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ 45,000
Evaluations-Clinical	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ 15,000
Tutoring Services	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
Nurses	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
Prof Development	\$ 31,000	\$ -	\$ -	\$ -	\$ -	\$ 31,000
Other Tech Services	\$ 40,000	\$ -	\$ 10,000	\$ -	\$ -	\$ 50,000
Officials/Referees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Virtual HS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police Detail & SRO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Services	\$ 42,000				\$ 4,000	\$ 46,000
Conferences & Dues	\$ 41,501	\$ 5,000	\$ 1,500			\$ 48,001
Auto & Mileage	\$ 23,850	\$ 5,000	\$ 250		\$ 100	\$ 29,200
Instructional Material	\$ 267,000	\$ 3,600	\$ -	\$ -	\$ -	\$ 270,600
Periodicals & Textbooks	\$ 43,000	\$ 35,500	\$ -	\$ -	\$ -	\$ 78,500
Repairs & Maintenance						
Custodial Services	\$ 26,481	\$ -	\$ -	\$ -	\$ -	\$ 26,481
General	\$ 41,911	\$ 7,846		\$ 100,000	\$ -	\$ 149,757
Pest Control	\$ -	\$ -	\$ -	\$ 4,880	\$ -	\$ 4,880
R&M Furn & Fixtures	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ 75,000
R&M Bldgs & Grounds	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ 300,000
R&M Electrical	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
R&M HVAC	\$ -	\$ -	\$ -	\$ 85,000	\$ -	\$ 85,000
R&M Plumbing	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000
R&M Vandalism	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ 5,000
R&M Buses	\$ -	\$ -	\$ -		\$ 100,000	\$ 100,000
Equip Rental	\$ -	\$ -	\$ -	\$ 2,033	\$ -	\$ 2,033

Tools	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ 5,000
Supplies: Paint	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000
Supplies: Lumber	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000
Supplies: Electrical	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ 25,000
Supplies: Custodial	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
Disposal	\$ -	\$ -	\$ -	\$ 36,735	\$ 5,033	\$ 41,768
Snow	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ 35,000
Grounds	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Alarm	\$ -	\$ -	\$ -	\$ 160,261	\$ -	\$ 160,261
Furniture	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Utilities & Fuel						
Electric	\$ 5,000	\$ -	\$ -	\$ -	\$ 7,000	\$ 12,000
Natural Gas/Heat	\$ 3,105	\$ -	\$ -	\$ -	\$ 11,180	\$ 14,285
Water/Sewer	\$ 4,150	\$ -	\$ -	\$ -	\$ 1,100	\$ 5,250
Tele/Cell Phones	\$ 12,319	\$ 4,686	\$ 8,000	\$ 6,900	\$ 6,090	\$ 37,995
Gas/Diesel	\$ -	\$ -	\$ -	\$ 10,200	\$ 329,800	\$ 340,000
Technology						\$ -
Repairs & Maint	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Supplies	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000
Equipment Lease	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ 75,000
Hardware	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Software	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000
Legal & Professional Fees						
Legal	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ 135,000
Audit	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ 18,000
Negotiations	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Other	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000
Property & Liability Ins	\$ 66,500	\$ -	\$ -	\$ 6,500	\$ 58,000	\$ 131,000
Office & Postage	\$ 50,700	\$ -	\$ 100	\$ 100	\$ 100	\$ 51,000
Advertising	\$ 22,700	\$ -	\$ -	\$ -	\$ -	\$ 22,700
Other						
Testing Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Food Reimbursements	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000
Medical Supplies	\$ 55	\$ 650		\$ 75	\$ 75	\$ 855
Athletic Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Graduation Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Honor/Award Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Pool Rental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Field Trip	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000
Uniform Supplies	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 10,000
Vehicle Registrations	\$ -	\$ -	\$ -		\$ 5,000	\$ 5,000
Misc	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 5,000</u>	<u>\$ -</u>	<u>\$ 5,000</u>
	\$ 3,957,772	\$ 734,782	\$ 359,850	\$ 1,077,684	\$ 532,478	\$ 6,617,566



Westerly Public Schools: Expenditures by Location Elementary Schools

	Bradford	State	Dunn's	Springbrook	Total
Wages					
Wages	\$ 1,853,204	\$ 2,102,144	\$ 2,103,443	\$ 2,185,163	\$ 8,243,954
Substitutes	\$ -	\$ -	\$ -	\$ -	\$ -
Temp Clerical	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Wages	\$ 1,853,204	\$ 2,102,144	\$ 2,103,443	\$ 2,185,163	\$ 8,243,954

Benefits	district	district	district	district	district
Operations					
Tuitions	\$ -	\$ -	\$ -	\$ -	\$ -
Contract Services					
Speech Therapist	\$ -	\$ -	\$ -	\$ -	\$ -
Physicians	\$ 833	\$ 833	\$ 833	\$ 833	\$ 3,332
Dentist	\$ 833	\$ 833	\$ 833	\$ 833	\$ 3,332
Occupational Therapist	\$ -	\$ -	\$ -	\$ -	\$ -
Psychologist	\$ -	\$ -	\$ -	\$ -	\$ -
Interpreters/Job Coach	\$ -	\$ -	\$ -	\$ -	\$ -
Specialist	\$ -	\$ -	\$ -	\$ -	\$ -
Music Therapy	\$ -	\$ -	\$ -	\$ -	\$ -
Physical Therapist	\$ -	\$ -	\$ -	\$ -	\$ -
Evaluations-Clinical	\$ -	\$ -	\$ -	\$ -	\$ -
Tutoring Services	\$ -	\$ -	\$ -	\$ -	\$ -
Nurses	\$ -	\$ -	\$ -	\$ -	\$ -
Prof Development	\$ -	\$ -	\$ -	\$ -	\$ -
Other Tech Services	\$ -	\$ -	\$ -	\$ -	\$ -
Officials/Referees	\$ -	\$ -	\$ -	\$ -	\$ -
Virtual HS	\$ -	\$ -	\$ -	\$ -	\$ -
Police Detail & SRO	\$ -	\$ -	\$ -	\$ -	\$ -
Other Services	\$ -	\$ -	\$ -	\$ -	\$ -
Conferences & Dues	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 6,000
Auto & Mileage	\$ 200	\$ 200	\$ 200	\$ 200	\$ 800
Instructional Material	\$ 29,857	\$ 50,857	\$ 49,857	\$ 45,857	\$ 176,428
Periodicals & Textbooks	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 12,000
Repairs & Maintenance					
Custodial Services	\$ 9,330	\$ 13,507	\$ 12,592	\$ 11,191	\$ 46,620
General	\$ -	\$ -	\$ -	\$ -	\$ -
Pest Control	\$ 640	\$ 640	\$ 640	\$ 640	\$ 2,560
R&M Furn & Fixtures	\$ 2,150	\$ 17,972	\$ 9,134	\$ 24,585	\$ 53,841

R&M Bldgs & Grounds	\$ -	\$ -	\$ -	\$ -	\$ -
R&M Electrical	\$ -	\$ -	\$ -	\$ -	\$ -
R&M HVAC	\$ -	\$ -	\$ -	\$ -	\$ -
R&M Plumbing	\$ -	\$ -	\$ -	\$ -	\$ -
R&M Vandalism	\$ -	\$ -	\$ -	\$ -	\$ -
R&M Buses	\$ -	\$ -	\$ -	\$ -	\$ -
Equip Rental	\$ -	\$ -	\$ -	\$ -	\$ -
Tools	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies: Paint	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies: Lumber	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies: Electrical	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies: Custodial	\$ -	\$ -	\$ -	\$ -	\$ -
Disposal	\$ 2,950	\$ 2,950	\$ 3,375	\$ 2,950	\$ 12,225
Snow	\$ -	\$ -	\$ -	\$ -	\$ -
Grounds	\$ -	\$ -	\$ -	\$ -	\$ -
Alarm	\$ 540	\$ 420	\$ 10,624	\$ 540	\$ 12,124
Furniture	\$ -	\$ -	\$ -	\$ -	\$ -
Utilities & Fuel					
Electric	\$ 26,000	\$ 41,000	\$ 41,000	\$ 40,000	\$ 148,000
Natural Gas/Heat	\$ 21,508	\$ 45,067	\$ 4,000	\$ 27,771	\$ 98,346
Water/Sewer	\$ 1,350	\$ 3,900	\$ 2,500	\$ 2,900	\$ 10,650
Tele/Cell Phones	\$ 2,747	\$ 2,842	\$ 2,972	\$ 6,666	\$ 15,227
Gas/Diesel	\$ -	\$ -	\$ -	\$ -	\$ -
Technology	\$ -	\$ -	\$ -	\$ -	\$ -
Legal & Professional Fees	\$ -	\$ -	\$ -	\$ -	\$ -
Property & Liability Ins	\$ 13,000	\$ 21,000	\$ 19,000	\$ 17,000	\$ 70,000
Office & Postage	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 4,000
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -
Other					
Testing Supplies	\$ -	\$ -	\$ -	\$ -	\$ -
Food Reimbursements	\$ -	\$ -	\$ -	\$ -	\$ -
Medical Supplies	\$ 465	\$ 1,100	\$ 975	\$ 930	\$ 3,470
Athletic Supplies	\$ -	\$ -	\$ -	\$ -	\$ -
Graduation Supplies	\$ -	\$ -	\$ -	\$ -	\$ -
Honor/Award Supplies	\$ -	\$ -	\$ -	\$ -	\$ -
Pool Rental	\$ -	\$ -	\$ -	\$ -	\$ -
Field Trip	\$ 1,260	\$ 3,022	\$ 2,658	\$ 2,530	\$ 9,470
Uniform Supplies	\$ -	\$ -	\$ -	\$ -	\$ -
Vehicle Registrations	\$ -	\$ -	\$ -	\$ -	\$ -
Misc	\$ -	\$ -	\$ -	\$ -	\$ -
Total Operations	\$ 119,163	\$ 211,643	\$ 166,693	\$ 190,926	\$ 688,425



Westerly Public Schools: Expenditures by Location

Tower Street School Community Center, Middle School & High School

	TSSCC	Secondary Middle	Secondary High	Total
Wages				
Wages	\$ 210,556	\$ 5,822,437	\$ 7,549,946	\$ 13,582,939
Substitutes	\$ -	\$ -	\$ -	\$ -
Temp Clerical	\$ -	\$ -	\$ -	\$ -
Other	<u>\$ -</u>	<u>\$ 32,800</u>	<u>\$ 113,772</u>	<u>\$ 146,572</u>
Total Wages	\$ 210,556	\$ 5,855,237	\$ 7,663,718	\$ 13,729,511
Benefits	district	district	district	district
Operations				
Tuitions	\$ -	\$ -	\$ -	\$ -
Contract Services	\$ -	\$ -	\$ -	\$ -
Speech Therapist	\$ -	\$ -	\$ -	\$ -
Physicians	\$ -	\$ 833	\$ 835	\$ 1,668
Dentist	\$ -	\$ 833	\$ 835	\$ 1,668
Occupational Therapist	\$ -	\$ -	\$ -	\$ -
Psychologist	\$ -	\$ -	\$ -	\$ -
Interpreters/Job Coach	\$ -	\$ -	\$ -	\$ -
Specialist	\$ -	\$ -	\$ -	\$ -
Music Therapy	\$ -	\$ -	\$ -	\$ -
Physical Therapist	\$ -	\$ -	\$ -	\$ -
Evaluations-Clinical	\$ -	\$ -	\$ -	\$ -
Tutoring Services	\$ -	\$ -	\$ -	\$ -
Nurses	\$ -	\$ -	\$ -	\$ -
Prof Development	\$ -	\$ -	\$ -	\$ -
Other Tech Services	\$ -	\$ -	\$ -	\$ -
Officials/Referees	\$ -	\$ 10,000	\$ 30,000	\$ 40,000
Virtual HS	\$ -	\$ -	\$ 10,000	\$ 10,000
Police Detail & SRO	\$ -	\$ -	\$ 55,000	\$ 55,000
Other Services	\$ 50,000	\$ -	\$ -	\$ 50,000
Conferences & Dues	\$ -	\$ 24,500	\$ 49,500	\$ 74,000
Auto & Mileage	\$ 1,000	\$ 200	\$ 200	\$ 1,400
Instructional Material	\$ 2,857	\$ 142,857	\$ 162,857	\$ 308,571
Periodicals & Textbooks	\$ -	\$ 10,000	\$ 35,000	\$ 45,000
Repairs & Maintenance				
Custodial Services	\$ 11,515	\$ 54,925	\$ 45,459	\$ 111,899
General	\$ -	\$ -	\$ -	\$ -

Pest Control	\$ 640	\$ 640	\$ 1,280	\$ 2,560
R&M Furn & Fixtures	\$ 1,900	\$ 55,800	\$ 53,702	\$ 111,402
R&M Bldgs & Grounds	\$ -	\$ -	\$ -	\$ -
R&M Electrical	\$ -	\$ -	\$ -	\$ -
R&M HVAC	\$ -	\$ -	\$ -	\$ -
R&M Plumbing	\$ -	\$ -	\$ -	\$ -
R&M Vandalism	\$ -	\$ -	\$ -	\$ -
R&M Buses	\$ -	\$ -	\$ -	\$ -
Equip Rental	\$ -	\$ -	\$ 467	\$ 467
Tools	\$ -	\$ -	\$ -	\$ -
Supplies: Paint	\$ -	\$ -	\$ -	\$ -
Supplies: Lumber	\$ -	\$ -	\$ -	\$ -
Supplies: Electrical	\$ -	\$ -	\$ -	\$ -
Supplies: Custodial	\$ -	\$ -	\$ -	\$ -
Disposal	\$ 2,950	\$ 8,535	\$ 19,520	\$ 31,005
Snow	\$ -	\$ -	\$ -	\$ -
Grounds	\$ -	\$ -	\$ -	\$ -
Alarm	\$ 420	\$ 582	\$ 1,614	\$ 2,616
Furniture	\$ -	\$ -	\$ -	\$ -
Utilities & Fuel				
Electric	\$ 33,000	\$ 222,000	\$ 210,000	\$ 465,000
Natural Gas/Heat	\$ 25,479	\$ 136,016	\$ 150,875	\$ 312,370
Water/Sewer	\$ 2,100	\$ 10,500	\$ 36,500	\$ 49,100
Tele/Cell Phones	\$ 3,666	\$ 10,570	\$ 32,540	\$ 46,776
Gas/Diesel	\$ -	\$ -	\$ -	\$ -
Technology	\$ -	\$ -	\$ -	\$ -
Legal & Professional Fees	\$ -	\$ -	\$ -	\$ -
Property & Liability Insurance	\$ 18,000	\$ 65,000	\$ 46,000	\$ 129,000
Office & Postage	\$ 500	\$ 1,000	\$ 1,000	\$ 2,500
Advertising	\$ 2,300	\$ -	\$ -	\$ 2,300
Other				
Testing Supplies	\$ -	\$ 5,000	\$ 10,000	\$ 15,000
Food Reimbursements	\$ -	\$ -	\$ -	\$ -
Medical Supplies	\$ 75	\$ 2,600	\$ 3,000	\$ 5,675
Athletic Supplies	\$ -	\$ 5,000	\$ 35,000	\$ 40,000
Graduation Supplies	\$ -	\$ -	\$ 6,200	\$ 6,200
Honor/Award Supplies	\$ -	\$ 400	\$ 2,400	\$ 2,800
Pool Rental	\$ -	\$ -	\$ 6,000	\$ 6,000
Field Trip	\$ -	\$ 7,345	\$ 8,185	\$ 15,530
Uniform Supplies	\$ -	\$ -	\$ -	\$ -
Vehicle Registrations	\$ -	\$ -	\$ -	\$ -
Misc	\$ -	\$ -	\$ -	\$ -
Total Operations	\$ 156,402	\$ 775,136	\$ 973,969	\$ 1,905,507



Westerly Public Schools: Expenditures by Location Summary

	District	Elementary	TSSCC	Secondary	Total
Wages	\$ 9,506,621	\$ 8,243,954	\$ 210,556	\$ 13,518,955	\$ 31,480,086
Benefits	\$ 10,969,261	\$ -	\$ -	\$ -	\$ 10,969,261
Operations					
Tuitions	\$ 3,033,500	\$ -	\$ -	\$ -	\$ 3,033,500
Contract Services	\$ 784,500	\$ 6,664	\$ 50,000	\$ 108,336	\$ 949,500
Conferences & Dues	\$ 48,001	\$ 6,000	\$ -	\$ 74,000	\$ 128,001
Auto & Mileage	\$ 27,800	\$ 800	\$ 1,000	\$ 400	\$ 30,000
Instructional Material	\$ 257,500	\$ 176,428	\$ 2,857	\$ 350,714	\$ 787,499
Periodicals & Textbooks	\$ 43,000	\$ 12,000	\$ -	\$ 45,000	\$ 100,000
Repairs & Maintenance	\$ 1,225,180	\$ 127,370	\$ 17,425	\$ 242,524	\$ 1,612,499
Furniture	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
Utilities & Fuel	\$ 409,530	\$ 272,223	\$ 64,245	\$ 809,001	\$ 1,554,999
Technology	\$ 340,000	\$ -	\$ -	\$ -	\$ 340,000
Legal & Professional Fees	\$ 176,000	\$ -	\$ -	\$ -	\$ 176,000
Property & Liability Ins	\$ 131,000	\$ 70,000	\$ 18,000	\$ 111,000	\$ 330,000
Office & Postage	\$ 51,000	\$ 4,000	\$ 500	\$ 2,000	\$ 57,500
Advertising	\$ 22,700	\$ -	\$ 2,300	\$ -	\$ 25,000
Other	<u>\$ 42,855</u>	<u>\$ 12,940</u>	<u>\$ 75</u>	<u>\$ 91,130</u>	<u>\$ 147,000</u>
	\$ 6,617,566	\$ 688,425	\$ 156,402	\$ 1,834,105	\$ 9,296,498



Westerly Public Schools: High School



Number of Students	988
Number of Classrooms	83
FTE Staff Total	129.6
• FTE Professional	103.6
• FTE Support Staff	26
Acreage	17.69
Building Square Footage	213,194
Roof Square Footage	165,342

School Mission

“To create a culture of personalized learning with high expectations that enables all students to become lifelong learners.”

School Operations

Westerly High School currently has an enrollment of 988 students, grades 9-12. The physical plant is comprised of a two-building campus with a football field, track and grassy quad separating the two. The Ward Building houses 46 classrooms that include a science and technology wing, computer labs, a library media center, a 400 seat auditorium, a gymnasium, a fitness center and a cafeteria. Babcock Hall comprises two floors of 37 classrooms and computer labs, while most of the entire first floor houses the district’s central offices. Currently, the high school is in the final stage of a 30 million dollar building renovation project, scheduled to be completed by December 2011. The building project included installation of new windows, painting, re-tiled ceilings, and an infusion of technology to create state of the art classrooms. The high school has an extensive and varied curriculum that includes cosmetology, finance, culinary arts, literacy instruction, graphic arts, computer repair, video productions, and theatre, in addition to the core areas of English, math, science, social studies, and world languages. The program of studies additionally affords students the opportunity to study vocational arts at the Chariho complex. The high school schedule rotates where 5 of 7 classes meet per day, with an advisor period meeting once a week. Many extracurricular activities are also offered, such as athletics, theatre, music, chess, academic decathlon, youth leaders, yearbook, school newspaper, and student council. Westerly High School offers a Behavioral Support Program (BSP) and an alternative program, EXCEL in an effort to personalize the student’s experience. The following groups share in the site decisions that are made at the high school: the Administration, Department Heads, the Faculty Collaborative, the Student Council, Class Officers, and the School Improvement Team.

School Objectives Budget Requirements

- Create effective and sustainable practices, policies, and partnerships that will support and enhance the ongoing reinvention of our school.
- Increase the percentage of students meeting or exceeding proficiency in Reading, Writing, Math and Science.
- Develop a comprehensive curriculum aligned to 21st century skills.



Westerly Public Schools: Middle School



“The Westerly Middle School is a community of diverse learners committed to excellence and respectful relationships for all. The school’s organization, programs, and instruction, are standards-based, developmentally appropriate, and designed to meet the unique social, emotional and intellectual needs of every Westerly Middle School student

Number of Students	915
Number of Classrooms	73
FTE Staff Total	113.20
• FTE Professional	88.2
• FTE Support Staff	25
Acreage	27.62
Building Square Footage	200,945
Roof Square Footage	55,120

School Operations

Westerly Middle School houses Grades 5, 6, 7, and 8, with 915 students. The building has been organized so that teams of teachers and their students are housed into small learning communities. Internet access is available in all rooms and computers are available for each academic team. All students have blocks of math, science, social studies, and language arts daily. Foreign language is offered to all sixth grade students as an exploratory subject and is a full year option for most eighth graders as a year one course. School improvement efforts are focused on reading, math, science and writing across the content areas. The school has developed personal literacy plans, promotes health and wellness for adolescents, and creates individual learning plans, the Comprehensive Counseling Model. Community based activity/involvement has increased via the Mentoring Program, new after school programs, intramurals, and the strong support of a hard working PTO.

Goals 2012-13

- Increase NECAP scores by 5% in numeracy, reading, writing and science in all grades.
- Increase writing across all disciplines.
- Comprehensive transitional plan from Westerly Middle School to Westerly High School.
- Decrease bullying incidents at Westerly Middle School.



Westerly Public Schools: Bradford



# of Students	195
# of Classrooms	13
FTE Total	35.2
FTE Professional Staff	20.2
FTE Support Staff	15
Building Sq. Ft	34,135
Roof Sq. Ft	28,288

School Operations

Bradford School houses 195 children in grades preschool through grade four. Our school is home to the district's four special education preschool classrooms which have both morning and afternoon sessions, and the district's special education Elementary Transition Program. Eight heterogeneously grouped classrooms consisting of two full-day session kindergartens, two 1st grades, two 2nd grades and one section of grades three and four complete our school. Our school is a school wide Title 1 school and we have a 1.0 reading specialist to support students in the area of reading. We have 2.5 speech and language therapists, one special education resource teacher, a .5 social worker, a .5 school psychologist, and a part time diagnostician. We have specialists in physical education, art, music, and library media. Our parent liaison provides assistance in making stronger connections between the school and home, in addition to organizing our before and after school programs. Our school improvement team as well as our parent teacher organization are extremely active and provide direction and support as we work together toward meeting our goals.

School Objectives

- Continue to challenge students to perform at levels of proficient and proficient with distinction in area of reading, writing, mathematics and science.
- Support the various professional learning communities operating within our school in order to promote and sustain a positive school culture and instructional program conducive to student learning and staff professional growth.
- Continue to implement the Bradford School Parent Involvement Policy, as required by Title 1, in order to provide a continuum of activities, communication, and support services to enhance positive home – school relations and to meet the changing needs of our students and families.



Westerly Public Schools: Dunn's Corner



School Mission

"Dunn's Corners School provides developmentally appropriate experiences for every child in a caring and stimulating learning environment in order to establish the foundation for lifelong success with learning."

School Operations

Dunn's Corners School was opened in 1967 and expanded in 1995. Enrollment on October 1, 2011 was 312 students in grades kindergarten through 4. There are 16 heterogeneously grouped classrooms consisting of three full-day kindergartens, three 1st grades, three 2nd grades, four 3rd grades, and three 4th grades. Support staff for students includes one full-time (1.0 FTE) reading specialist, one full-time (1.0 FTE) speech and language pathologist, one full-time (1.0 FTE) literacy assistant/Fast Forward coach, two full-time (2.0 FTE) special education resource teachers, one part-time (0.5 FTE) special education resource teacher, and a part-time (0.33 FTE) school psychologist. Dunn's Corners School supports two district-wide, self-contained special education programs. The Significant Needs Program services elementary-aged students with multiple disabilities. This program is serviced by one full-time (1.0 FTE) special education teacher and five (5.0 FTE) special education teacher assistants. The Behavior Support Program services elementary-aged students who require significant behavioral modifications. This program is serviced by a full-time (1.0 FTE) special education teacher, a full-time (1.0 FTE) social worker (who also services the entire school) and two (2.0 FTE) special education teacher assistants. In addition, we have one full-time (1.0 FTE) physical education teacher, one part-time (0.15) physical education teacher, one full-time (1.0 FTE) school nurse teacher, one part-time (0.5 FTE) art teacher, two part-time music teachers (0.3 FTE and 0.4 FTE), two part-time (0.5 FTE each) library/media teachers, three (3.0 FTE) special education resource teacher assistants, one full-time (1.0 FTE) kindergarten teacher assistant, one part-time (0.5 FTE) kindergarten teacher assistant; one (1.0 FTE) school-year secretary, one (1.0 FTE) building assistant, one (1.0 FTE) day custodian, one (1.0 FTE) night custodian, and one (1.0 FTE) principal. Additionally, six lunch and recess aides supervise cafeteria and playground activities for three hours daily. Parent volunteers are a valuable resource and provide classroom assistance within the school environment on a regular basis.

Number of Students	312
Number of Classrooms	16
FTE Staff Total	43.68
• FTE Professional	29.18
• FTE Support Staff	14.5
Acreage	10.36
Building Square Footage	46,068
Roof Square Footage	25,152



Westerly Public Schools: Spring Brook



School Mission

"The Mission of Springbrook School is to provide a safe learning environment, fostering and encouraging each child to become a productive citizen, taking responsibility for self, respecting others, and supporting community."

Number of Students	300
Number of Classrooms	15
FTE Staff Total	43.1
• FTE Professional	28.1
• FTE Support Staff	15
Acreage	25.78
Building Square Footage	40,943
Roof Square Footage	32,724

School Operations

Springbrook School consists of fifteen heterogeneously grouped kindergartens through grade 4 classrooms. There are three sections of each grade level and approximately 300 students. All of Westerly's elementary levels English Language Learners (ELL) attend Springbrook School with 2.5 ELL teachers and 2.0 ELL aides/translators providing instruction and services. The support staff includes 1.5 reading specialists, a 1.0 speech and language pathologist, 2.0 special education resource teachers, a .5 social worker and a .5 school psychologist. All students also have physical education, art, music, and library media classes. The School Improvement Team, the faculty's Curriculum Focus Teams, and the P.T.O. actively provide direction and support toward meeting Springbrook's goals.

School Objectives

- Improve literacy and numeracy skills of students through implementation of the Springbrook School Improvement Plan.
- Provide a continuum of activities, communication, and support services to enhance positive home-school relations.
- Continue to implement the Responsive Classroom social curriculum, in conjunction with our school-wide, Positive Behavioral Program and a grade 4 Student Ambassador Program.



Westerly Public Schools: State Street



School Operations:

State Street School houses approximately 340 children in grades K to 4, which includes three special education classrooms; Primary Autism Spectrum Disorder, Intermediate Autism Spectrum Disorder and Intensive Resource. There are 18 heterogeneously grouped classrooms consisting of four full day kindergartens, four 1st grades, four 2nd grades, three 3rd grades, and three 4th grades. We also house a Fast ForWord computer lab to build our learners in memory, attention, processing and sequencing. It is taught by a full time literacy assistant and a part time consultant. Our support staff includes one and a half reading specialists, two speech and language pathologists, 1.5 special education resource teachers, one part time social worker, one part time parent liaison, one part time school psychologist, and one part time diagnostician. In addition we provide specialists in physical education, art, music, and library media. Our School Improvement Team, PTO, and Family Engagement Committee are active and provide direction and support as we work toward meeting our goals.

Number of Students	340
Number of Classrooms	26
FTE Staff Total	49.83
• FTE Professional	32.83
• FTE Support Staff	17
Acreage	9.96
Building Square Footage	49,417
Roof Square Footage	42,760

School Objectives:

- Students will demonstrate initial understanding of informational text GLE (IU_-7) by using text features, stating main/central idea and details, and using sufficient details by rereading and citing text.
- Students will independently use Polya's Problem Solving approach to solve multi-step (DOK 2) problems.
- Students will demonstrate conceptual understanding of rational numbers and mathematical operations GLE (NO_-1, NO_-3).
- Students will produce organized expository writing across curricular areas.
- Expository writing will include a topic sentence (controlling idea), supporting details (cite text, use data, make connections), and a closing sentence.
- The staff will work in conjunction with the buildings and maintenance department to identify areas of concern and a plan for remediation of problems that reduce the safety, culture, and climate of our school.
- The staff will promote family engagement by communicating often and effectively with families, hosting informational meetings, parent workshops, and child/adult interactive events.



Westerly Public Schools: Athletics



Operations

The Westerly Public Schools (“WPS”) currently operates twenty three (23) Varsity Athletic Teams. In Addition, we continue to support sixteen (16) junior varsity teams, ten (10) freshman teams, five (5) club teams and nine (9) middle school teams. The program consists of one (1) Athletic Director and seventy-eight (78) paid coaches. There are three (3) nonprofit organizations, completely independent of the school system, which continues to support the program. They include; The Westerly Sports Boosters, The Gridiron Club and The Friends of Westerly Wrestling.

Objectives

- Provide all students, both athletes and spectators, safe practice and game facilities and/or equipment
- Provide the students of WPS the opportunity to further develop social and physical skills.
- Values that we hope students will attain include sportsmanship, citizenship, team work and work ethic
- Providing another opportunity to address students on the value of education
- To further educate our coaches through professional development, to meet WPS goals



Westerly Public Schools: Transportation



Operations

The Westerly Public Schools (“WPS”) currently operates thirty three (33) buses for daily transportation to and from school. Additionally, we maintain five (5) special education class “B” and “C” spare buses with and without wheel-chair lifts and ten (10) full size class “A” spare buses for which we are able to provide transportation to the children of Westerly to a variety of school sports, field trips and a host of related academic school functions. The fleet is comprised of thirty three (33) buses that are five years (5) old or newer. All busses receive routine maintenance as required and repaired as necessary, and are in excellent working condition. All buses pass a State of Rhode Island biannual safety inspection every six (6) months; this insures the overall safety condition of the buses is maintained. The WPS garage and service all buses at the Transportation Facility at 8 Springbrook Road.

Objectives

- Provide bus transportation for students which is safe, punctual, and reliable, to and from school and to school sponsored competitions and events.
- Retain a well-trained cadre of school bus drivers, monitors, aides and maintenance staff who are conscientious, reliable, and devoted to the safety and well-being of students.
- Execute and document staff development training for drivers, monitors, aides and staff.
- To maintain a safe and orderly environment on buses for students.
- To assign, monitor, modify and change student residency patterns and bus routes for maximum efficiency and cost-effectiveness.



Westerly Public Schools: Fund Balance

RI State Statute requires that School Districts maintain their own fund balance. Fund balance is the difference between assets and liabilities. In the case of the WPS the primary source of fund balance is operating surplus.

The purpose of fund balance is to provide reserves for unforeseen or emergency expenses. In fiscal year 2011-2012 the School Committee used \$1,469,528 of fund balance to supplement the budget. In this fiscal year 2012-2013 there is \$850,000 from fund balance to be used as revenue. The School Committee is currently in the process of formalizing policy for fund balance, including guidelines for an appropriate amount, and process to use fund balance.

As of June 30, 2011 WPS Fund Balance was:

June 30, 2011	\$ 4,953,087
FY 10-11 Encumbrances	
Designated for FY 11-12	\$ (1,469,528)
Designated for Staff Development	\$ (105,000)
Designated for Facility Maintenance	\$ (210,000)
Designated for Ongoing Litigation	\$ (300,000)
Designated For Equipment	\$ (100,000)
Designated Contingency for HS Renovation	<u>\$ (105,000)</u>
	\$ 2,663,559
Used in FY 12-13 Budget	<u>\$ (1,000,000)</u>
	\$ 1,663,559



Westerly Public Schools: Capital Improvement Plan

Capital Budgeting is a planning process used to determine the long term needs of an organization. Capital for the WPS is any one time purchase in excess of \$50,000 that has a useful life greater than one year. Capital Budgeting needs to consider cost and the source of funding for the item.

Many capital items (such as new schools & buses) are funded through bonds and capital leases. Only the Town of Westerly has the authority to issue bonds and enter in capital lease agreements. Bonding also requires voter approval. As a result, the annual debt service associated with bonds and capital leases are not part of the WPS budget, but are part of the Town of Westerly's budget.

Because of this relationship, it is critical that the Town and School work together in Capital Budgeting.

Current School Related Debt on Town's Books

Date of Issue	Original Amount	Balance 12/31/2011	Payment Fiscal Year 2013	Payment Fiscal Year 2014	Payment Fiscal Year 2015
Jul-98	\$ 560,000	\$ 175,000	\$ 33,325	\$ 32,075	\$ 30,813
Aug-01	\$ 13,635,000	\$ 2,745,000	\$ 1,036,813	\$ 983,125	\$ 927,625
Aug-04	\$ 27,200,000	\$ 1,380,000	\$ 188,111	\$ 182,074	\$ 176,036
Aug-05	\$ 13,400,000	\$ 9,520,000	\$ 1,081,200	\$ 1,047,200	\$ 1,013,200
Jun-10	\$ 3,855,000	\$ 3,855,000	\$ 258,671	\$ 258,671	\$ 258,671
Dec-10	\$ 5,496,000	\$ 5,496,000	\$ 383,401	\$ 383,401	\$ 383,401
Feb-11	\$ 6,000,000	\$ 6,000,000	\$ 579,488	\$ 573,088	\$ 563,488
Jul-11	\$ 14,645,000	\$ 14,645,000	\$ 1,352,900	\$ 1,337,400	\$ 1,314,150

The Town receives reimbursement from the State of Rhode Island in the form of Housing Aid for capital improvements to building and facilities, currently at a rate of 35%



Westerly Public Schools: Capital Improvement Plan

WPS built a new Middle School in 2007 and just completed a \$30 million dollar renovation of the High School. The next major project will be renovations and upgrades to the Elementary Schools. Because the community is changing and enrollment is declining, the District has planned for a study of the elementary schools. The study will consider the needs of the community's children, cost, transportation, district programming, and optional repurposing of facilities. Until this study is complete and a course of action is determined, other than critical repairs, no items are included for the elementary schools as part of the capital plan.

WPS is one of the few communities that operate its own bus transportation operation. WPS believes this option is financially sound for the District, but periodically reviews this area. In FY 13-14 the District will again look at this operation. The District is supportive of a common state wide school calendar, and the option for transportation of a single student in a non-bus vehicle.



Westerly Public Schools: Capital Improvement Plan

Project	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	Funding
Paving - State Street School	\$ 150,000	\$ -	\$ -	\$ -	\$ -	Town Capital
Roof - Dunn's Corner School	\$ 100,000	\$ -	\$ -	\$ -	\$ -	Town Capital
Fuel Tank - Bus Depot	\$ -	\$ -	\$ -	\$ -	\$ -	Capital Lease
Elementary School Study	\$ -	\$ -	\$ -	\$ -	\$ -	Fund Balance
Technology Upgrades	\$ -	\$ -	\$ 250,000	\$ -	\$ 250,000	Capital Leases
HVAC-Springbrook School	\$ -	\$ 150,000	\$ -	\$ -	\$ -	Town Capital
Irrigation System- Middle School	\$ -	\$ 50,000	\$ -	\$ -	\$ -	Capital Lease
Traffic Study - All Schools	\$ -	\$ 50,000	\$ -	\$ -	\$ -	Fund Balance
Buses	\$ -	\$ 100,000	\$ 100,000	\$ 200,000	\$ 200,000	Capital Lease
Instr Mgmt. Software	\$ -	\$ 100,000	\$ -	\$ -	\$ -	Grant
Bleachers - High School Field	\$ -	\$ -	\$ 500,000	\$ -	\$ -	Town Capital
Student Mgmt. Software	\$ -	\$ -	\$ 100,000	\$ -	\$ -	Grant
Bus Depot Renovations	\$ -	\$ -	\$ 200,000	\$ -	\$ -	Town Capital
Elementary School Renovations	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 10,000,000</u>	<u>\$ -</u>	<u>\$ 15,000,000</u>	Bond
TOTAL	\$ 250,000	\$ 450,000	\$ 11,150,000	\$ 200,000	\$ 15,450,000	



Westerly Public Schools: Enrollment & Performance Statistics

	Westerly	Rhode Island
Graduation Rate	91%	79%
Per Pupil Spending	\$16,324(fy 10)	\$15,326
Students Per Teacher	13	12.8
% Students on Free or Reduced Lunch	32%	44%

Westerly Per Pupil Spending (from RIDE website)

	FY 2009	FY 2008	FY 2007	FY 2006	FY 2005
Instructional	\$ 8,934	\$ 8,448	\$ 7,755	\$ 7,279	\$ 6,833
Instructional Support	\$ 2,984	\$ 2,855	\$ 2,584	\$ 2,389	\$ 2,443
Operations	\$ 2,643	\$ 2,632	\$ 2,532	\$ 2,358	\$ 1,851
Other Commitments	\$ 817	\$ 880	\$ 692	\$ 791	\$ 919
Leadership	<u>\$ 844</u>	<u>\$ 773</u>	<u>\$ 734</u>	<u>\$ 654</u>	<u>\$ 610</u>
Total	\$ 16,222	\$ 15,588	\$ 14,298	\$ 13,472	\$ 12,657



Westerly Public Schools: Enrollment & Performance Statistics

Percentage of Students Enrolled In Institutes of Higher Education 16 Months after HS Graduation 2004-2009

Rhode Island	71%
Smithfield	85%
East Greenwich	84%
Exeter-West Greenwich	83%
Portsmouth	83%
Scituate	83%
Barrington	82%
Lincoln	82%
N Kingstown	79%
S Kingstown	78%
Tiverton	78%
Warwick	77%
Cumberland	76%
N Smithfield	76%
Cranston	75%
Foster-Gloucester	75%
N Providence	75%
Chariho	74%
Westerly	73%
Coventry	71%
Bristol Warren	71%
Middletown	71%
E Providence	69%
Burrilville	68%
Newport	66%
W Warwick	66%
Providence	62%
New Shoreham	62%
Pawtucket	61%
Woonsocket	58%
Johnston	56%
Central Falls	49%



Westerly Public Schools: Enrollment & Performance Statistics

RI PUBLIC HIGH SCHOOL SENIORS SAT SCORES

	2011			2010			2009		
	Reading	Math	Writing	Reading	Math	Writing	Reading	Math	Writing
Rhode Island	482	482	474	485	488	478	486	487	482
East Greenwich	565	581	577	591	602	597	563	580	571
Barrington	554	576	547	570	589	563	569	594	569
N Kingstown	539	531	533	531	535	524	533	538	527
S Kingstown	537	542	526	546	553	535	534	548	534
Portsmouth	529	547	527	518	530	518	521	523	515
Lincoln	528	532	511	525	522	520	533	525	528
Foster-Glouster	523	505	510	529	517	520	496	480	480
Chariho	520	520	502	502	514	500	520	516	506
Exeter-West Greenwich	515	511	508	536	522	530	528	521	538
Westerly	512	501	517	495	502	484	507	504	505
Scituate	511	502	504	526	530	517	511	506	510
N Smithfield	504	512	499	518	527	510	539	539	524
Smithfield	502	502	505	498	500	491	512	516	505
Cumberland	501	502	486	520	514	509	523	517	516
Middletown	500	524	494	519	527	503	513	508	509
Tiverton	493	496	486	490	490	486	497	490	482
Cranston	490	488	486	491	493	485	492	497	496
Bristol Warren	488	484	473	476	491	473	485	495	486
Warwick	488	480	481	488	489	486	497	494	484
Coventry	482	482	474	489	492	482	493	498	487
Burrilville	481	488	471	509	516	494	491	512	486
Newport	467	484	464	450	453	451	459	485	462
E Providence	466	453	447	467	477	458	480	476	463
Johnston	464	452	454	447	451	448	470	450	475
N Providence	463	462	457	469	471	463	488	490	487
W Warwick	454	459	456	470	465	470	475	476	464
Woonsocket	444	424	429	465	469	453	458	452	455
Pawtucket	408	416	401	420	437	413	427	434	433
Providence	408	404	399	408	406	400	403	398	398
Central Falls	381	374	376	390	374	383	385	383	392



Westerly Public Schools: Enrollment & Performance Statistics

New England Common Assessment Program (NECAP)

	2010				2009				2008			
	SBP	PP	P	PWD	SBP	PP	P	PWD	SBP	PP	P	PWD
Reading												
Elementary												
Rhode Island	10%	19%	52%	19%	12%	18%	53%	18%	12%	20%	51%	17%
Westerly												
Bradford	3%	31%	56%	11%	9%	22%	58%	11%	8%	11%	55%	25%
Springbrook	8%	13%	56%	23%	12%	11%	60%	17%	4%	22%	51%	23%
Dunn's Corner	8%	10%	52%	30%	7%	8%	57%	29%	9%	14%	55%	22%
State Street	8%	15%	47%	29%	6%	10%	51%	33%	5%	14%	62%	19%
Middle School												
Rhode Island	9%	21%	51%	19%	10%	21%	53%	16%	10%	21%	54%	14%
Westerly	4%	15%	54%	26%	6%	19%	60%	16%	3%	17%	61%	19%
High School												
Rhode Island	8%	16%	48%	28%	9%	17%	50%	23%	11%	20%	51%	18%
Westerly	4%	16%	47%	33%	8%	11%	52%	29%	7%	15%	58%	20%

Mathematics

Elementary												
Rhode Island	19%	20%	43%	18%	20%	19%	44%	17%	20%	19%	44%	16%
Westerly												
Bradford	3%	22%	64%	11%	7%	18%	57%	18%	6%	11%	55%	28%
Springbrook	16%	16%	41%	28%	14%	16%	53%	17%	8%	18%	54%	21%
Dunn's Corner	7%	13%	52%	28%	7%	15%	53%	25%	10%	14%	50%	26%
State Street	7%	18%	36%	40%	6%	17%	47%	30%	7%	15%	46%	32%
Middle School												
Rhode Island	19%	20%	43%	18%	20%	19%	44%	17%	20%	19%	44%	16%
Westerly	15%	17%	49%	18%	17%	19%	46%	18%	16%	18%	50%	16%
High School												
Rhode Island	38%	29%	30%	3%	45%	28%	26%	2%	45%	28%	26%	1%
Westerly	29%	30%	38%	3%	4%	37%	50%	10%	33%	34%	32%	1%

Key: SBP=Substantially Below Proficient
P=Proficient

PP= Partially Proficient
PWD=Proficient with Distinction



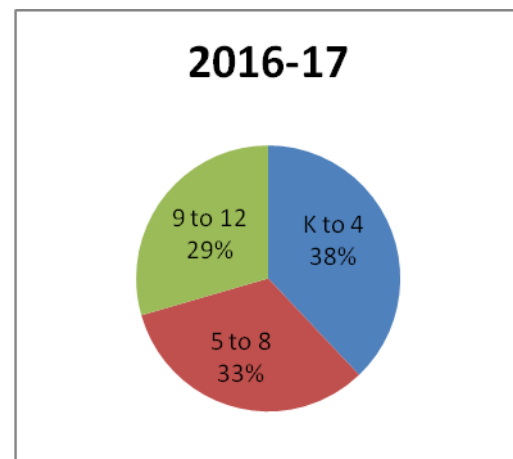
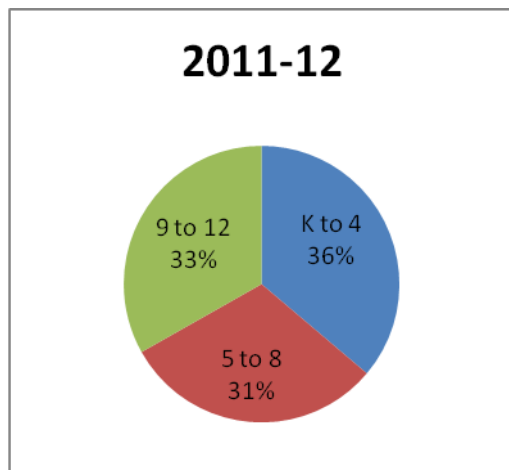
Westerly Public Schools: Enrollment & Performance Statistics

Historical Enrollment by Grade

School Year	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	PK-12
2011-12	68	227	213	220	223	203	226	220	227	248	278	221	245	252	3071
2010-11	71	215	223	230	199	222	225	228	251	272	240	254	253	266	3149
2009-10	75	216	212	186	218	208	218	239	257	230	265	241	263	213	3041
2008-09	31	228	203	241	206	216	236	259	237	283	270	275	244	276	3205
2007-08	28	20	4247	208	220	245	263	238	279	281	275	250	277	288	3303

Enrollment Projections by Grade

School Year	PK	K	1	2	3	4	5	6	7	8	9	10	11	12	PK-12
2012-13	69	217	223	212	216	227	209	229	222	228	248	257	218	236	3010
2013-14	70	252	214	222	208	219	234	212	231	223	228	229	254	209	3005
2014-15	71	189	248	213	218	211	226	237	214	232	223	211	226	244	2963
2015-16	72	218	186	247	209	222	217	229	239	215	232	206	208	217	2917
2016-17	73	218	215	185	242	212	229	220	231	240	216	214	203	200	2897





Westerly Public Schools: Enrollment & Performance Statistics

Other Enrollment Information

School Year 2010-11

9-12 Voc-Tech Enrollment	44
Non Public & Parochial School Enrollment	193
K-12 Home School Students	45
K-12 Charter/Magnet School Enrollment	37
K-12 Special Ed Outplaced Students	35

Non Public & Parochial School Enrollment by Grade

K	1	2	3	4	5	6	7	8	9	10	11	12
10	20	20	14	22	10	14	15	12	16	14	15	11

Westerly Out of District Tuitions: number of students

FY08	FY 09	FY 10	FY 11	FY 12
28	31	31	30	32



Westerly Public Schools: Glossary of Terms & Uniform Chart of Accounts

Purchased Professional & Tech Services

53101	Administrative Support	Administrative support services in support of the various policymaking and managerial activities of the district.
53102	Temporary Clerical Support	Temporary clerical support services in support of various policymaking and managerial activities of the district.
53201	Diagnosticians	Contracted diagnostic services.
53202	Speech Therapist	Contracted speech therapist services.
53203	Occupational Therapist	Contracted occupational therapist services.
53204	Therapists	Contracted recreational and other therapist services, other than physical therapists (use 53211 for Physical Therapists).
53205	Psychologists	Contracted psychologist services.
53206	Audiologist	Contracted audiologist services.
53207	Interpreters	Contracted interpreter services.
53208	Orientation and Mobility Specialists	Contracted special education related, and orientation and mobility specialist.
53209	Bus Assistants/Monitors	Contracted bus assistants and monitors.
53210	Performing Arts	Contracted specialists in performing arts.
53211	Physical Therapist	Contracted physical therapists services.
53212	Payment for Services - Volunteers	Payments made to volunteers for specified services not otherwise provided in the 53200 accounts.
53213	Evaluations	Contracted evaluations services for students and teachers.
53214	Mentoring	Contracted mentoring services for teachers.
53215	GED Testing	Contracted GED testing services.
53216	Tutoring Services	Contracted tutoring services.

53217	Parents as Teachers	Payments made to parents functioning in the role of a teacher, not an employee. If an employee, salary costs for "Parents as Teachers" should be recorded in the appropriate accounts in the 51000 series and using the appropriate job classification code for the position held.	
53218	Student Assistance	Contracted student assistance service and scholarships awards paid to students.	
53219	Social Workers	Contracted social worker services.	
53220	Other Purchased Professional Educational Services	Contracted services not otherwise associated with other accounts in the 53200 series.	
53221	Virtual Classrooms	Fees paid to third party vendors for "Virtual Classrooms" that provide instructional programs via the internet. Includes instruction provided via the internet in lieu of face-to-face instruction time. For web-based programs that are a supplement to instruction (not in lieu), use account 53222 (web-based supplemental instructional programs).	
53222	Web-Based Supplemental Instructional Programs	Fees paid to third party vendors for web-based programs that are a supplement to instruction (not in lieu). Fees paid to third party vendors for "Virtual Classrooms" that provide instructional programs via the internet. Includes instruction provided via the internet in lieu of face-to-face instruction time are recorded in 53221 (Virtual Classrooms).	
53301	Training Services	Professional Development Services supporting the professional development and training of District personnel	Deleted and moved/merged into another account.

53302	Curriculum Development	Activities designed to aid in developing curriculum, preparing and utilizing special curriculum materials, and understanding and appreciating the various techniques which stimulate and motivate pupils.	
53303	Conferences/Workshops	Activities designed to aid and to contribute to the professional competence of employees while attending conferences or workshops. Includes costs associated with off-site meetings such as food, audio visual rentals, room rentals, etc.	
53401	Auditing/Actuarial Services	Auditor or public examiner for services rendered in examining and reporting on the financial affairs of a district.	
53402	Legal Services	Legal professionals under contract.	
53404	Compliance	Professionals under contract to determine compliance with regulations, laws, etc.	
53405	Private Pension Advisors	Professional consulting services provided by third-party companies related specifically to private pension plans maintained by the District on behalf of employees.	
53405	Safety	Miscellaneous expenses related to safety.	Deleted and moved/merged into another account.
53406	Other Services	Professional services such as architectural, engineering, medical, financial advisory, bank service, management consultants, insurance/casualty consultants, educational consultants, and related services.	
53409	Negotiations/Arbitration	Legal negotiations and arbitration services rendered to support the operation of the district.	
53410	Police and Fire Details	Activities concerned with maintaining order and safety at all times in school buildings, and on school grounds and their vicinity. Including police activities for school functions and traffic control.	

53412	Dentist	Professional dentistry services that support the operation of the district.	
53414	Medicaid Claims Provider	Administrative services that support the operation of the district's Medicaid claims function (UMASS).	
53416	Officials/Referees	Professional officials and referee services that support the operation of the district.	
53417	Contracted Nursing Services	Professional nursing services that support the operation of the district.	
53502	Other Technical Services	Technical services other than data processing related services. Examples: AESOP and Schoolspring. Excludes all web-based software that is related to instruction purposes.	
53503	Testing	Technical services provided in designing, creating, providing, evaluating or grading test.	
53701	Other Charges	Related to drug testing.	
53703	Accreditation	Costs associated with purchased services related to obtaining and maintaining accreditation.	
53704	Vehicle Registration	Professional under contract to determine compliance with regulations, laws, etc.	Deleted and moved/merged into another account.
53705	Postage and Shipping	Shipping charges such as FedEx, DHL, USPS etc. and postage charges such for district activities.	
53706	Catering/Food Reimbursement	Catering fees, charges associated with district activities and reimbursements to employees for food purchased for events.	
Purchased Property Service			
54201	Disposal Services	Contracted disposal services. Includes the cost of renting dumpsters, disposal of hazardous chemicals, and disposal of medical waste.	
54202	Snow Plowing Services	Contracted snow plowing services.	
54203	Custodial Services	Contracted janitorial and custodial services	
54204	Grounds keeping Services	Contracted services for cleaning, maintaining, and repairing grounds.	

54205	Rodent & Pest Control Services	Contracted services for rodent and pest control.
54310	Non-Technology Related Maintenance and Repairs	Cost for upkeep of buildings and non-technology equipment. Includes cost of hiring a carpenter to repair or replace damaged flooring, or a roofer to repair a leaky roof.
54311	Maintenance and Repairs/ Furniture and Equipment	Expenditures for maintenance, repair, recondition, or overhaul of all school owned furniture, fixtures or general equipment and supplies that are provided by third party contractors pursuant to contracted services and service agreements or one-time events with no on-going obligations.
54312	Maintenance and Repairs/General	Contracted services and service agreements that authorize a third party contractor or vendor to perform maintenance, repair, and custodial services. Also includes rental of equipment used by third party contractors in conjunction with contracted service and service agreements.
54313	Maintenance and Repairs/Non-Student Transportation Vehicles	Expenditures for repairs and maintenance services for non-student transportation vehicles and supplies that are provided by third party contractors pursuant to contracted services and service agreements.
54314	Maintenance and Repairs/Student Transportation Vehicles	Expenditures for repairs and maintenance service for student transportation vehicles and supplies that are provided by third party contractors pursuant to contracted services and service agreements or one-time events with no on-going obligations.
54320	Maintenance and Repairs/Technology-Related Hardware	Expenditures for repairs and maintenance services for technology hardware provided by third party contractors pursuant to contracted services and service agreements or one-time events with no on-going obligations.

54321	Maintenance and Repairs/Electrical	Expenditures for repairs and maintenance services for electrical devices and supplies that are provided by third party contractors pursuant to contracted services and services agreements, or onetime events with no ongoing obligations.
54322	Maintenance and Repairs/HVAC	Expenditures for repairs and maintenance services for heating and air conditioning devices and supplies that are provided by third party contractors pursuant to contracted services and service agreements, or one-time events with no ongoing obligations.
54323	Maintenance and Repairs/Glass	Expenditures for repairs and maintenance services for glass and glass supplies that are provided by third party contractors pursuant to contracted services and service agreements, or one-time events with no on-going obligations.
54324	Maintenance and Repairs/Plumbing	Expenditures for repairs and maintenance services for plumbing services and supplies that are provided by third party contractors pursuant to contracted services and service agreements, or one-time events with no on-going obligations.
54325	Maintenance and Repairs/Vandalism	Expenditures for repairs and maintenance services for vandalism of district property or assets are provided by third party contractors pursuant to contracted services and service agreements, or one-time events with no on-going obligations.
54401	Electricity	Expenditures for utility services other than energy services supplied by public or private organizations.
54402	Water	Expenditures to a utility company for water services.
54403	Communications	Services provided by persons or businesses to assist in transmitting and receiving messages or information. Includes telephone, voice communication services,

telephone and computer based communications, networking, and internet services.

54405	Sewer	Expenditures to a utility company for sewage services.
54406	Wireless Communications	Expenditures to an outside company for wireless communications.
54407	Internet Connectivity	Expenditures to an outside company for internet connectivity throughout district. Includes RINET.
54601	Rental Land and Buildings	Expenditures for leasing or renting land and buildings for both temporary and long term use by district.
54602	Rental of Equipment & Vehicles	Expenditures for leasing or renting equipment or vehicles for both temporary and long-term use by the district.
54604	Graduation Rentals	Expenditures for leasing or renting supplies and related equipment for graduation activities and ceremonies.
54606	Pool Rental	Expenditures for leasing or renting swimming pool and related supplies and equipment.
54607	Golf Course Rental	Expenditures for leasing or renting golf courses and related supplies and equipment.
54608	Uniform Rental	Expenditures for renting uniforms.
54901	Other Purchased Property Services	Other services purchased related to property services not otherwise included in the 54900 account series.
54902	Alarm & Fire Safety Services	Expenditures for alarm and fire safety services and related supplies and equipment.
54903	Moving and Rigging	Expenditures for moving and rigging services and related supplies and equipment.
54904	Vehicle Registration (Non Student Transportation Vehicles)	Expenditures for vehicle registration for non-student transportation vehicles.

Other Purchased Services

55100	Field Trips	Student Transportation Services – Expenditures for transporting children to and from school and other school-related activities such as athletic events, field trips, etc.	
55110	Student Transportation Purchased from Another Carrier Within the State	Amounts paid to other school districts within the state for transporting children to and from school and school related events. Expenditures for the rental of buses that are operated by personnel on the district payroll are recorded not here but under Acct.#54602.	
55111	Transportation Contractors	Third party entities that, pursuant to a contract, transport pupils to and from school and other school related activities, such as athletic events, field trips, etc.	
55121	Vehicle Registration/Buses	Expenditures for vehicle registration for student transportation vehicles.	
55200	Insurance (Other than Employee Benefits	Expenditures for all types of insurance coverage, including property, liability, and fidelity.	
55201	Property and Liability Insurance	Insurance coverage in accordance with requirements of statutes which include the following types: General liability, civil rights/personal injury, malpractice, property liability, auto liability, and surety bonds.	
55206	Fleet/Vehicle Insurance	Insurance coverage in accordance with district policy covering fleet and vehicles.	
55207	Errors and Omissions Insurance	Insurance coverage in accordance with district policy covering errors and omissions for directors and officers.	
55401	Advertising Costs	Expenditures for announcements in professional publications, newspapers, or broadcasts over radio and television. These expenditures include advertising for such purposes as personnel recruitment, legal ads, new and used equipment, and sale of property.	Deleted and moved/merged into another account.

55501	Printing	Expenditures for job printing, usually according to specifications of the district. This includes designing and printing forms and posters, as well as printing and binding district publications.
55610	Tuition to Other School Districts (Within the State)	Tuition paid to other school districts within the state.
55620	Tuition to Other School Districts (Outside the State)	Tuition paid to other school districts outside the state.
55630	Tuition to Private Sources	Tuition paid to private schools.
55640	Tuition to Educational Services (Within the State)	Tuition paid to agencies such as regional education service centers (collaborative) for educational services to students.
55650	Tuition to Educational Services (Outside the State)	Tuition paid to agencies such as regional educational service centers (collaborative) for educational services to students.
55660	Tuition to Charter Schools	Tuition paid to charter schools for services provided in accordance with the established charter for that school.
55690	Tuition/Other	Tuition paid to the state and other governmental organizations as reimbursement for providing specialized instructional services to students residing within the boundaries of the paying district.
55701	Food Service Management	Expenditures for the operation of a local food service facility by other than employees of the district. Included are contracted services, such as food preparation, associated with the food service operation
55803	Employee Travel	Non-Teachers – Necessary and legal travel for district employees other than teachers and direct instructional personnel in accordance with state and local policy and regulations.
55806	Bus Drivers In-Service Training	Cost of all required bus driver's training.

55809	Employee Travel/Teachers	Necessary and legal travel for teachers and direct instructional personnel in accordance with state and local policy and regulations.	
55930	Other Contract Services	Interagency – Goods and services purchased from the collaborative should be recorded in the specific object accounts which correspond to the goods and services purchases.	
56101	General Supplies and Materials	Expenditures for supplies and materials for the operation of a district or classroom. Includes such items as student planners/agendas provided by the district.	
56103	Curriculum Software	Technology related supplies – Expenditures for computer hardware and software supplies for the operation of the district.	Deleted and moved/merged into another account.
56104	Library & Audio Visual	Related to library supplies.	Deleted and moved/merged into another account.
56105	School Board Expenses	Expenses to televise school committee meetings and committee dues.	Deleted and moved/merged into another account.
56107	Non Food Instructional Programs General Supplies and Materials	Expenditures for supplies and materials for the operation of a district or classroom. Includes such items as student planners/agendas provided by the district.	Deleted and moved/merged into another account.
56108	General Supplies & Materials	Expenditures for supplies and materials for the operation of a district or classroom. Includes such items as student planners/agendas provided by the district.	Deleted and moved/merged into another account.
56110	Testing Supplies	Teachers testing books.	Deleted and moved/merged into another account.
56111	Office Supplies	General Supplies and Materials Expenditures for supplies and materials for the operation of a district or classroom. Includes such items as student planners/agendas provided by the district.	Deleted and moved/merged into another account.
56112	Uniform Supplies	Expenditures for non-athletic uniforms and wearing apparel supplies for the operation of a district.	

Includes custodial uniforms.

56113	Graduation Supplies	Expenditures for graduation ceremonies.	
56114	Honors Supplies	Expenditures for honors and general awards for students and employees of the district.	Deleted and moved/merged into another account.
56115	Medical Supplies	Expenditures for medical supplies for the operation of a district. Includes athletic medical supplies.	
56116	Athletic Supplies	Expenditures related to supplies for athletic activities including uniforms for athletics. Excludes medical supplies.	
56201	Natural Gas	Expenditures for natural gas and utility services from a private or public company.	
56202	Gasoline	Expenditures for gasoline purchase in bulk or periodically from a gasoline service station or supplier.	
56207	Vehicle Maintenance Supplies Parts	Expenditures for maintenance supplies such as lubricants, anti-freeze, and parts from a public company, service station or supplier.	
56209	Fuel Oil	Expenditures for fuel oil and services and supplies from a private or public utility company or service station or supplier.	
56211	Other Supplies	Expenditures for other services and supplies not include in other accounts in the 56200 series.	
56214	Paint	Expenditures for paint and services and supplies from a public company or supplier.	
56215	Electricity	Expenditures for electrical supplies from a public company or supplier.	
56217	Plumbing and Heating Supplies	Expenditures for plumbing and heating services and supplies from a public company or supplier.	
56218	Electrical Supplies	Expenditures for electrical supplies from a public company or supplier.	
56219	Custodial Supplies	Expenditures for custodial supplies from a public company or supplier.	

56220	Materials for Snow and Ice Removal	Expenditures for materials for snow and ice removal from a public company or supplier.
56302	Non-Food - Food Service Program	Non-food supply items used in conjunction with a school food service program.
56401	Textbooks	Expenditures for textbooks and workbooks for district students in grades PK-12. Also includes textbooks used for summer school. For nonpublic students of the district use account 56406.
56402	Library Books	Expenditures for library books.
56403	Reference Books	Expenditures for reference books.
56404	Subscriptions and Periodicals	Expenditures for periodicals and subscriptions. Includes printed and hard media materials only that are purchased. Excludes web-based software used by libraries - use 56407.
56405	Book Repairs	Expenditures for book repairs.
56406	Textbooks - Non Public	Costs associated with textbooks that are required to be purchased by a district and provided to students and others outside the district.
56407	Web-Based Software and Databases	Expenditures for web-based software and databases for use in or through the library related to student or teacher would use. This account does not include software used to perform basic library functions.
56501	Technology-Related Supplies	Expenditures for computer hardware and software supplies for the operation of a district. Supplies would include small storage devices such as diskettes and memory sticks, cables, keyboards, mouse or pointing devices, monitor stands, mouse pads, etc.

57102	Land Improvements	Expenses for original improvement or <u>total replacement</u> of surface improvements. This may include grading, landscaping, seeding, planting of trees and shrubs, sidewalks, roadways, retaining walls etc. This can include expenditures for special assessments against district. Do not include general maintenance and repairs.	
57202	Building Improvements	Cost of major remodeling and related costs including complete replacement of roofs, heating and ventilation systems, electrical systems, plumbing, fire protection and other service systems for existing buildings.	
57305	Equipment and Machinery	Expenditures for the initial, additional and replacement costs associated with district machinery and equipment. Machinery includes such items as drill presses, grinders, floor polishers, and snow removal. Equipment includes such items as microscopes, typewriters, etc. Include tools with a life greater than one year.	
57306	Furniture Fixtures/Classrooms	Expenditures for the initial, additional, and replacement cost associated with district office furniture and fixtures used in the central office and in classrooms.	
57309	Technology/Related Hardware	Expenditures for the initial, additional and replacement cost associated with district technology related hardware with a life longer than one year.	
57310	Technology/Software	Expenditures for the initial costs, additional cost for new modules, replacement, maintenance and/or support agreements, and modification costs associated with district purchased tangible software (not web delivered).	Deleted and moved/merged into another account.

57311	Technology/Software	Expenditures for the initial costs, additional cost for new modules, replacement, maintenance and/or support agreements, and modification costs associated with district purchased tangible software (not web delivered).	
58100	Dues & Fees	Expenditures or assessments for membership in professional or other organizations or payments to a paying agent for services rendered.	
58102	Dues & Fees	Expenditures or assessments for membership in professional or other organizations or payments to paying agent for services rendered.	Deleted and moved/merged into another account.
58101	Professional Organization Fees	Fees associated with professional organizations.	
58102	Other Dues and Fees	Other dues and fees paid by the district. Includes nonprofessional membership dues, interscholastic league fees, entry fees for athletic events, music contest, etc.	
58901			
58902			
59601			
60000			